

# ANNUAL ACTIVITIES REPORT 2022

### **Pictures on the Cover Page (From top left to bottom left)**

1. Webinar on Youth as Climate Actors in Asia-Pacific
2. Lamp Lighting at the Opening Ceremony of National Workshop on Strengthening Solidarity Enabling Women's Cooperatives and Collective Enterprises to Thrive
3. Students from the National Federation of University Co-operative Associations in Japan (NFUCA) observing the 100th International Day of Cooperatives
4. Participants at the Cooperative to Cooperative (C-2-C) Trade & Business Conference in November end in Kuala Lumpur, Malaysia
5. Office Bearers and Members of the ICA-AP Women Committee at their Statutory Meeting in Manila, Philippines
6. Members of the ICA-AP Regional Board at their Meeting in Perth, Australia

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# Message from the ICA-AP President and Regional Director



**Dr. Chandrapal Singh Yadav**  
President



**Balasubramanian Iyer**  
Regional Director

Dear members,

We are pleased to present the 2022 Annual Activities Report (AAR), which highlights our activities, projects, and events over the past year. As we reflect on the year that has passed, we are grateful for the opportunities that we have had to work with members and achieve the targets set for the year.

The 2022 AAR report showcases the work we have done with members to address climate change, the platforms used to engage in conversation with members, the avenues to broaden reach and influence policy, and new partnerships to expand the scope of our work. We hope that this report will give you a better understanding of the work we have carried out.

2022 was a significant year for cooperatives! It marked the 100th International Day of Cooperatives, the 20th anniversary of the adoption of ILO Recommendation 193 on the Promotion of Cooperatives (2002), and the 10th year since the UN International Year of Cooperatives (2012, IYC). The webinars organized with members and international bodies while celebrating the

**The 2022 AAR report showcases the work we have done with members to address climate change, the platforms used to engage in conversation with members, the avenues to broaden reach and influence policy, and new partnerships to expand the scope of our work.**



many achievements of cooperatives in the region also showed the need for ongoing conversations to ensure consistent policies to create a level playing field for cooperatives.

The ICA-AP Committee on Women and Committee on Forestry organized a ground-breaking virtual side event on "Women in Cooperatives: Combating Climate Change Together" at the UN NGO Commission on the Status of Women (CSW) 66 Forum. With a focus on sustainability and social justice, the event aimed to inspire and mobilize women to take collective action towards a more equitable and sustainable future. The Women Committee joined hands with the National Confederation of Cooperatives (NATCCO), Philippines to develop a customized training manual for a training of trainers (ToT) program on climate change and action in cooperatives. The ICA-AP Committee on Youth Cooperation launched the 4th iteration of the Go Green Campaign (GGC) to encourage youth to adopt sustainable practices and reduce their environmental impact. This campaign has gained traction in recent years, among youth, who are taking a more active role in addressing climate change and promoting a healthier planet.

There were a number of platforms created to exchange ideas and share experiences. The ICA-AP Committee on Cooperative Research (CCR) organized the 16th Research Conference in collaboration with IKOPIN University, Indonesia. The ICA-AP Committee on Consumer Cooperation (Consumer Committee) and Committee on Cooperatives in Educational Institutions (ICEI), with the Malaysian National Cooperative Movement (ANGKASA), organized a virtual roundtable conference focusing on Cooperative Identity. The Malaysia Business Office (MBO) in collaboration with the ASEAN Cooperative Organization (ACO) organized a seminar

was organized in Kuala Lumpur on Demand vs. Opportunities in Cooperative Business: Bridging the Gap through Industry, Innovation, and Infrastructure (SDG 9). The MBO together with ICA Africa organized a webinar on Enabling Environment for Youth to Own Their Economic Future. A multistakeholder consultation on "Autonomy and Independence of Cooperatives in South India" was organized in Hyderabad in collaboration with the Andhra Pradesh Mahila Abhivruddhi Society (APMAS), Institute of Rural Management Anand (IRMA), ICA Domus Trust, and DGRV, Germany. A national conference on Strengthening Solidarity – Enabling Women's Cooperatives to Thrive in collaboration with the National Cooperative Union of India (NCUI), SEWA Cooperative Federation (SEWA), and SEWA Bharat was organized in New Delhi. Both these events focused on recommendations for the new national cooperation policy being discussed in India. The two issues of COOP Dialogue, ICA-AP's biannual magazine were released. These focused on Future Proofing Cooperatives in Asia and Pacific through Innovations and Climate Action by Cooperatives: Contributions and Impact.

We entered into new partnerships to implement cooperative development projects. With NCDC-LINAC, the MoU is to share best practices from across the world to learn and advance the development of the cooperative sector in India. We are part of a consortium with CARE France and other international agencies, to implement the SuPER WE Coffee project - Sustainable Production and Ethic Responsible & Women Empowered Coffee value chains in Lao PDR. An agreement was signed with the Ministry of Economy of the United Arab Emirates to develop and strengthen the cooperative sector in the country.

The Asia Pacific region is now well represented at the ICA Global Board. During the General Assembly held in Seville (Spain) in June, five members at large were elected from China, India, Iran, Japan, and Malaysia. The ICA-AP President represents the region as one of the Vice Presidents. The international sectoral bodies, ICAO, ICBA, and ICFO are headed by members from the region. Two of the ICA-AP Regional Committees, Trade and Business and Women also had their elections. We congratulate all the elected members and hope they will help advance the Asia-Pacific regional agendas at the global level.

During the year, two new members - the Emirates for Community Empowerment, UAE and the Cooperative Association for Development & Finance (CADF), Jordan joined ICA-AP while Cooperative Business New Zealand (CBNZ), withdrew its ICA membership. The ICA-AP now has 111 members from 29 countries. In the 11th edition of the World Cooperative Monitor ranking of the world's Top 300 cooperatives and mutuals, 41 cooperatives from Asia-Pacific featured in the rankings based on turnover and 53 cooperatives in the rankings based on the ratio of turnover over GDP per capita.

We would like to thank our MBO sponsoring organizations – All China Federation of Supply & Marketing Coops (ACFSMC), ANGKASA, Japanese Consumers' Cooperative Union (JCCU), and the National Agricultural Cooperative Federation (NACF) of Korea. We continue to receive generous support from the Ministry of Agriculture, Fisheries and Forestry, Government of Japan to foster leadership and develop cooperatives in the Asia and Pacific region. We continued our collaboration with research institutions, universities, and national and international agencies.

Thank you for your continued support and partnership!



**Office Bearers of the ICA-AP Women Committee at their Statutory Meeting**

**Dr. Chandrapal Singh Yadav  
President**

**Balasubramanian Iyer  
Regional Director**

# Highlights of the Year



100th CoopsDay Celebration in Japan

2022 was a significant year for cooperatives and the ICA-AP Regional Office! It marked the 100th International Day of Cooperatives, the 20th anniversary of the adoption of ILO Recommendation 193 on the Promotion of Cooperatives (2002), and the 10th year since the UN International Year of Cooperatives (2012, IYC). It was also the first time that ICA-AP organized a virtual side event at the UN NGO Commission on the Status of Women (CSW) 66 Forum.

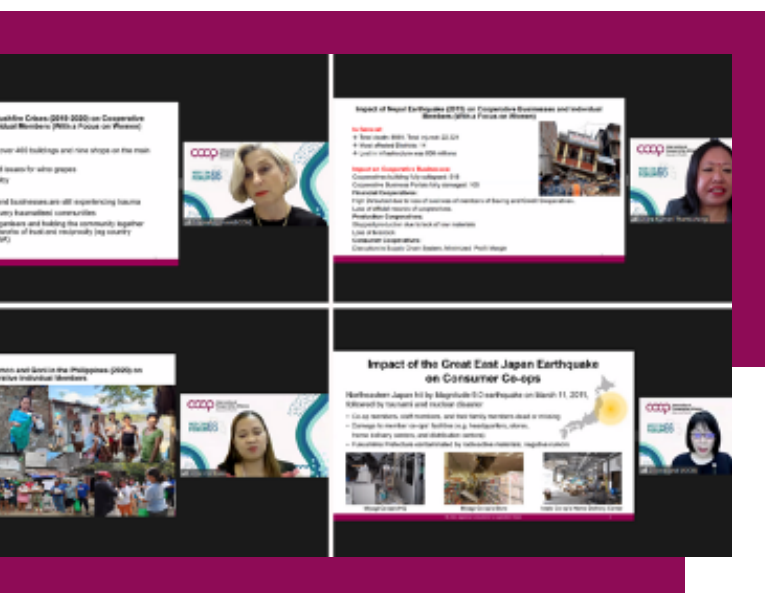
## ICA-AP's Side-Event in UN NGO CSW 66 Forum

In collaboration with its Women and Forestry Committees, ICA-AP hosted a virtual side event at the UN NGO Commission on the Status of Women (CSW) 66 Forum. NGO CSW Forum is held in parallel to UN CSW, the principal global intergovernmental body exclusively dedicated to the promotion of gender equality and the empowerment of women. It provides civil society organizations with the opportunity to engage in the processes and events of CSW.

**With important milestones and maiden initiatives, 2022 was a significant year for cooperatives and the ICA-AP Regional Office.**

It was the first time that ICA-AP organized this event. It had the theme "Women in Cooperatives: Combating Climate Change Together" and brought together representatives from cooperatives in Japan, Nepal, Australia, the Philippines, Malaysia, Palestine, Thailand, Sri Lanka, and India to discuss the impact of natural disasters on cooperatives and their female members, as well as the climate change initiatives taken by these cooperatives. The event was attended by 85 participants from the region.

Making People Climate Resilient by Future-Proofing Cooperatives." During this session, panelists discussed the importance of climate-friendly products, processes, and practices for women cooperators, the significance of preserving forests and managing natural resources, and the role that cooperatives play in these efforts. They also shared their perspectives on how cooperatives can help communities become more resilient to the impacts of climate change. The discussions resulted in a stronger commitment from cooperatives to address the challenges posed by climate change, with a focus on the perspectives of women and youth. With a view to a sustainable future, cooperatives in Asia and the Pacific believe in the mantra that collaboration and cooperation are the key to effective action on climate.



### Thematic Session during the UN NGO CSW 66 Forum

The event consisted of two thematic sessions. The first session was centered on the theme of "Natural Disasters in Asia-Pacific: Individual Impact but Collective Response by Cooperatives." During this session, attendees learned about the various collective efforts taken by cooperative organizations to aid in the recovery from both physical and financial losses incurred by natural disasters such as the Great East Japan Earthquake of 2011, the bushfires and floods in Australia in 2020, the typhoons Vamco and Goni in the Philippines in 2020, and the Nepal earthquake of 2015. The second session was titled "Safeguarding the Future:

### 100th International Day of Cooperatives

In July 2022, cooperatives around the world celebrated the 100th International Day of Cooperatives (#CoopsDay). This year also marked the 10th anniversary of the UN International Year of Cooperatives (IYC, 2012).



### CoopsDay Panel Discussion on What Has Changed Since 2012?



#CoopsDay is celebrated annually on the first Saturday of July by cooperatives across the world since 1923. It aims to increase awareness of cooperatives and promote the ideas of international solidarity, economic efficiency, equality, and world peace. The 2022 theme – “Cooperatives Build a Better World” re-emphasized the theme of IYC – “Cooperative Enterprises Build a Better World.” It showcased how the human-centered business model, inspired by the cooperative values of self-help, self-responsibility, democracy, equality, equity, and solidarity and the ethical values of honesty, openness, social responsibility, and caring for others, is building a better world.

To mark these historic milestones, ICA-AP organized a panel discussion on What has changed since 2012? to map the growth trajectory of the cooperative movement in the Asia and Pacific region since IYC, 2012. The discussion was divided into two panels, with eight speakers representing a diverse range of perspectives, including cooperative leaders, government representatives, and representatives of international bodies that work closely with cooperatives. In the first panel, the speakers presented country-specific examples from Australia, Japan, and Nepal to illustrate how cooperatives, as human-centered businesses, are addressing socio-economic development challenges, contributing to the achievement of the Sustainable Development Goals (SDGs), and helping communities build resilience during crisis situations. The panelists also discussed the ways in which their country's cooperative movement has evolved since the IYC. In the second panel, the speakers focused on the role of the government and international bodies in creating an enabling environment for cooperatives. The panelists discussed the initiatives taken by these organizations to

support and promote cooperatives, and the impact of these efforts on the development of the cooperative movement in the region.



### 100th CoopsDay Celebration in Palestine

The 100th #CoopsDay was marked with great enthusiasm across the Asia-Pacific region. In Tokyo, the Japan Cooperative Alliance (JCA) hosted a hybrid event exploring the Cooperative Identity and the best practices of Japanese Cooperatives in various fields.

In Malaysia, the cooperative movement marked its 100-year milestone with a month-long celebration in July 2022 under the theme "100 Years of Thriving Cooperative Movement." The Prime Minister, Dato' Sri Ismail Sabri Yaakob, launched a commemorative coin and a corporate stamp to mark the occasion. ANGKASA, the national cooperative organization, organized a series of events, including school-level public speaking and poetry competitions, the Malaysian cooperative expo, the launch of CoopUmrah program, and Greening Malaysia: CSR CoopCare to plant a million trees.

In Palestine, the International Labor Organization (ILO) Representative Office in Jerusalem, the General Cooperative Union (GCU), and the Cooperative Work Agency (CWA) held a celebratory event in collaboration with the Palestinian Minister of Labour, ILO officials, and leaders from Palestinian cooperatives and civil society. The event was also attended by representatives from the Italian Agency for Development Cooperation (AICS).

### **International Youth Day**

The International Youth Day (IYD) focused on the theme of Intergenerational Solidarity: Creating a World for All Ages, emphasizing the importance of leveraging the potential of all generations. The ICYC organized a webinar on the topic of Ageism in employment, where speakers from various age groups shared their experiences and insights.

Drs. Robby Tulus, former Regional Director of ICA-AP and a seasoned cooperator with 55 years of experience highlighted the importance of passion in becoming a true cooperator and said that one needs to have the "cooperative virus" within them. Ms. Heira Hardiyanti, Co-Founder of MyCoolClass.coop in Indonesia, shared her experiences in receiving mentorship from senior cooperators and stressed the importance of guiding young people to be on the right path. Mr. John Paul, a young cooperator, and winner of the ICA Global Replication Project argued that many young people are not aware of the cooperative model and emphasized the need for capacity-building workshops and activities to engage and interest them.

The webinar raised awareness about the importance of intergenerational cooperation and the role that young people can play in the cooperative movement.

By showcasing the experiences of speakers from different age groups, the webinar emphasized the message that action is needed from all generations to achieve the SDGs and build a better world for everyone.

### **Cooperative to Cooperative (C-2-C) Trade & Business Conference**

The ICA-AP Committee on Trade & Business, in collaboration with the ASEAN Cooperative Organization (ACO) and ANGKASA, organized the Cooperative to Cooperative (C-2-C) Trade & Business Conference in November end in Kuala Lumpur, Malaysia. The conference themed "Demand vs. Opportunities: Bridging the Gap through Industry, Innovation, and Infrastructure (SDG 9)," aimed to focus on the agriculture, consumer, and financial sectors, where cooperatives have a significant presence.



### **Cooperative to Cooperative (C-2-C) Trade & Business Conference in Kuala Lumpur, Malaysia**

The conference brought together 75 participants from 23 cooperatives and 10 countries, including Indonesia, Korea, Malaysia, Nepal, the Philippines, Singapore, Sri Lanka, Thailand, Vanuatu, and Vietnam.

The participants shared their best practices, success stories, and experiences, fostering cooperation among cooperatives in line with the 6th Cooperative Principle.

The conference encouraged cooperatives to align with the principles of SDG 9; provided a supportive policy environment for domestic technology development, research, and innovation, especially in regards to industrial diversification and value addition in commodities; served as a platform for exchanging skills, knowledge, and cooperation in trade and business among cooperatives in the Asia-Pacific and Southeast Asian regions, with a special focus on food security; and revisited the role of the agriculture, consumer, and financial sectors in driving innovation in the cooperative sector.

An official dinner was organized for all international and local participants, which included the Secretary General of the Ministry of Entrepreneur Development and Cooperatives (KUSKOP), YBhg. Dato' Suriani Binti Dato' Ahmad, and leaders from ANGKASA and ICA-AP. The participants also had the opportunity to enjoy visits to cooperatives and the city tour. They visited the KOSAS BERHAD (Koperasi Serbaguna Anak-anak Selangor Berhad) cooperative and popular tourist destinations around Kuala Lumpur, such as the ANGKASA Museum, Batu Caves, National Mosque, National Palace, and the Kuala Lumpur City Centre (KLCC).

### **16th ICA Asia-Pacific Research Conference**

The ICA-AP Committee on Cooperative Research (CCR), in collaboration with the Indonesian Cooperative University (IKOPIN University), organized the 16th ICA Asia-Pacific Research Conference in Bandung, Indonesia in December. It brought together academics and researchers on cooperatives in the Asia-Pacific region in a hybrid format to discuss “Rebuilding a Global Society Through Cooperative Identity.”



**Panelists addressing the audience at the Conference**

In line with the 2030 Agenda, the conference emphasized the importance of involving young people in international cooperative trade as they have the potential to play a crucial role in the future of global economic development.



**16th Asia-Pacific Research Conference in Bandung, Indonesia**



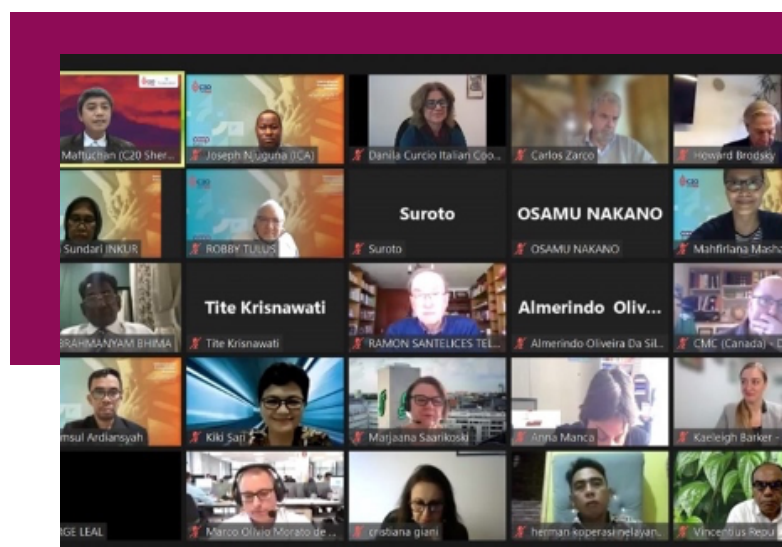
The conference was an opportunity for the cooperative movement to reflect on its role in responding to the global crisis and in contributing to the rebuilding of a resilient global society. The presenters engaged in discussions about the impact of the crisis and the opportunities for the cooperative movement. To foster interdisciplinary collaboration and support the next generation of researchers in the field, a workshop was specifically organized for young scholars and early-career researchers. This workshop provided a supportive and encouraging environment for these scholars to present their research and receive valuable feedback and mentorship from experienced academic researchers in the field.

The ICA-AP CCR presented the Dr. Mauritz Bonow Young Researcher Award, jointly offered by the ICA-AP and the ICA Domus Trust, to two deserving researchers under the age of 35, in recognition of their outstanding papers presented at the conference. The award, established in 2016, honours the contributions of Dr. Mauritz Bonow and aims to encourage young researchers to delve into the issues of the cooperative sector.

A sub-committee comprising Dr. Robby Tulus, Dr. Sidsel Grimstad, and Ms. Ann Apps reviewed and selected the winning papers. The first prize of US\$500 was awarded to Ms. Yuki Sano of the Institute for Future Initiatives at the University of Tokyo, Japan, for her paper entitled "The Transition of Producer Cooperatives – a Comparative Case Study of the Dutch and Japanese Horticulture." The second prize of US\$300 was given to Ms. Ashni G., an independent researcher from Mangalore, India, for her paper on "Cooperatives for Teachers - A Community Empowerment Vision."

## G20 Engagements in Indonesia

ICA formed the G20 Working Group in 2021 to bring together prominent cooperative business leaders from G20 countries with the objective to elevate the benefits of the cooperative business model, establishing cooperatives as viable business solutions, and spurring meaningful policy discussion at the G20 discussion. ICA believes that cooperatives have much to offer in terms of the economy, society, and the environment. To add to their substantial contributions as enterprises, the people-centered; values and ethics-based approach toward business mean that cooperatives have a unique voice to bring to the Business 20 (B20) and Civil Society 20 (C20) platforms.



### International Consultation Seminar as part of C20 organised by INKUR Federation

In 2022, the Indonesian G20 Presidency focused on three main pillars - Global Health Architecture, Sustainable Energy Transition, and Digital Transformation. The ICA member in Indonesia, INKUR Federation, led the process of ensuring that cooperatives are represented in the B20 and C20 task forces.



In April, the INKUR Federation and ICA organized an international consultation seminar on "Operation to Build Sustainable Economic Democracy" in Jakarta, Indonesia in the C20. ICA G20 working group members and representatives from the Japanese Worker Cooperative Union (JWCU), International Cooperative Banking Association (ICBA), International Health Cooperative Organization (IHCO), INKUR federation and AH Maftuchan, C20 Sherpa and Executive Director of PRAKARSA discussed cooperatives contribution in the services, banking, and health sectors.

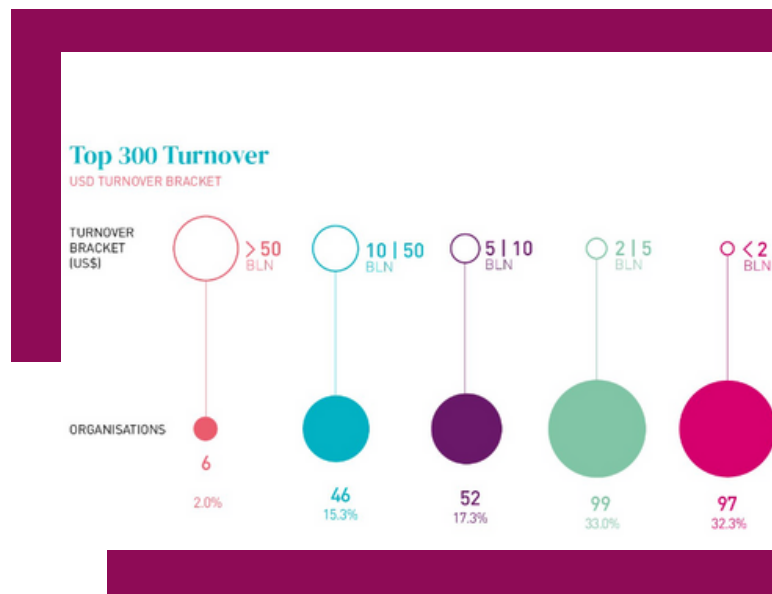
The ICA G20 Development Working Group organized an event on 'Strengthening the Role of Cooperatives in achieving the targets of SDGs and Economic Democracy' in May. The purpose was to share the best practices of cooperatives in G20 and developing countries in promoting economic democracy and social justice. The session highlighted the contribution of cooperatives in wealth distribution, poverty reduction, and citizen education, and emphasized the importance of good governance in the cooperative sector. The event showcased case studies of cooperatives that have successfully established sustainable businesses that support the SDGs. The ICA-AP regional office provided support in the outreach of the G20 agenda in the region.

### **Contribution of Asia-Pacific Cooperatives to the Top 300**

The ICA and the European Research Institute on Cooperative and Social Enterprises (Euricse) released the 2022 edition of the World Cooperative Monitor (WCM) in December, in a webinar, in collaboration with the ICA International Cooperative Entrepreneurship Think Tank (ICETT).

Each year, the WCM produces a robust database that shows the economic importance of the cooperative business model and the global impact cooperatives and mutuals enterprises (CMEs) have on their members and communities.

The WCM 2022 edition featured the Top 300 rankings of the world's largest CMEs and a special focus on the challenges of digitalization. It was the 11th edition and marked the second decade of the project. The last two editions revealed the impact of COVID-19 on the cooperative community and sought to investigate how the pandemic prompted the use of digital tools, particularly as it pertains to member engagement and cooperative identity. The results, found in a dedicated chapter in the WCM, discuss how much these tools were used, and the pros and cons of moving towards increased digitalization.



### **WCM 2022: Top 300 Turnover Ranking**

The world's top 300 CMEs reported a total turnover of around 2,171 billion USD, based on 2020 financial data. It featured rankings based on two criteria – Top 300 based on turnover, and Top 300 based on the ratio of turnover over the gross domestic product (GDP) per capita. The first ranking featured 41 cooperatives from the Asia and Pacific region and the second 53 cooperatives.

In the Top 10 rankings based on turnover, the National Federation of Agricultural Cooperative Associations - ZEN-NOH and Nippon Life from Japan, and Nonghyup (National Agricultural Cooperative Federation - NACF) from the Republic of Korea secured the 4th, 7th, and 9th ranks respectively. In the Top 10 rankings based on the ratio of turnover over GDP per capita, Indian Farmers' Fertilizer Cooperative Ltd. – IFFCO and Gujarat Cooperative Milk Marketing Federation Ltd (AMUL) from India, ZEN-NOH from Japan, and Nonghyup from the Republic of Korea secured the 1st, 2nd, 6th and 7th ranks respectively.

**Agriculture and Food Industries** - features 4 coops from Japan, Korea, and New Zealand in Top 10 rankings by Turnover and 5 coops from India, Japan, and Korea in Top 10 rankings by Turnover/GDP per capita.

**Industry and Utilities** - features 1 coop from Japan in Top 10 rankings by Turnover and 2 coops from India and Japan in Top 10 rankings by Turnover/GDP per capita.

**Insurance** - features 4 coops from Japan in Top 10 rankings by Turnover and in Top 10 rankings by Turnover/GDP per capita.

**Financial Services** - features 1 coop from Japan in Top 10 rankings by Turnover.

**Education, Health and Social Work** - features 2 coops from Japan in Top 10 rankings by Turnover and 1 coop from Japan in Top 10 rankings by Turnover/GDP per capita.

## ICA-AP Regional Board Meetings in India and Australia

The ICA-AP Regional Board, elected in November 2021, had its first formal meeting in April 2022 in New Delhi, India in hybrid mode. The meeting was hosted by the National Cooperative Union of India (NCUI). The Regional Board has a mix of new and continuing members with Mr. Cai Zhenhong from China, Ms. Natalie Browning from Australia, Dr. Mohammad Ali Zeyghami from Iran, Mr. Min Raj Kadel from Nepal, and Dr. Nguyen Ngoc Bao from Vietnam joining as new members with continuing representatives from India, Japan, Korea, Malaysia, Philippines, and Sri Lanka. A key output of this meeting was the release of the Regional Board induction manual prepared by the Regional Office to provide key material to help the new Board in their role to serve the Asia-Pacific region.



ICA-AP Regional Board Meeting in New Delhi, India

The second meeting of the Regional Board was held in December in Perth, Australia in hybrid mode. It was hosted by Cooperative Bulk Handling (CBH) Group, Australia. Some of the key decisions in this meeting were the venue and plan for the 16th ICA-AP Regional Assembly to be held from 6 to 10 November 2023 in the Philippines with the theme – Cooperatives: Our Common Agenda. The Board members also got the opportunity to participate in a knowledge-enhancing session on Environmental, Social, and Governance (ESG) Standards, facilitated by Ms. Melina Morrison, CEO, Business Council of Cooperatives and Mutuals; Mr. Peter Hunt, CEO, Mutuo; and Mr. Peter Watts, CEO Watts Sustainability. The ICA-AP Board met with the CBH Group’s Board of Directors and Executive Council and cooperators from Australia at the reception dinner hosted by the CBH Group.

It is the largest processor and exporter of rock lobsters in the world today. Blue Lake Milling established in 1973, is a leading manufacturer of premium Australian Oat and Grain products and was acquired by CBH in 2016. The visit to the Kwinana Grain Terminal of the CBH Group was to learn its history and journey of being Australia’s largest cooperative and a leader in the Australian grain industry.

### **Elections of the ICA-AP Regional Committees**

The ICA-AP Committee on Trade & Business met online in September for its statutory meeting and the election of its Office Bearers. Datuk Seri Dr. Abdul Fattah (ANGKASA) retained his position as the Chairman while Mr. Gyan Bahadur Tamang from Nepal was elected as the Vice Chairman of the Committee for the period of 2022-2025.



**ICA-AP Regional Board Meeting in Perth, Australia**

The Board visited the Geraldton Fishermen’s Cooperative (GFC), Blue Lake Milling, and Kwinana Grain Terminal. GFC established in 1950 is an exporter of the premium-quality Western Rock Lobster, commonly known as crayfish, to customers across the globe.



**ICA-AP Women Committee Members with New Office Bearers**

The ICA-AP Committee on Women held its statutory meeting and Office Bearers’ elections in the Philippines in November. The meeting was hosted by the National Confederation of Cooperatives (NATCCO) in Quezon City.

The election process was presided over by Ms. Alma Ferreros and Ms. Marlene Sindayen who serve as Directors at the Philippines Cooperative Center (PCC). Ms. Chitose Arai (JCCU) was elected unopposed as the Committee Chairperson and Ms. Priti Patel (NCUI) was elected as the Vice-Chairperson. The term of the new Office Bearers will be four years starting 2022 to 2026.

## **Regional Representation in ICA Global Board**

The Asia and Pacific region is well represented at the ICA Global Board. During the elections held in Seville in June 2022, Mr. Cai Zhenhong from ACFSMC, China; Mr. Aditya Yadav from IFFCO India; Mr. Bahman Abdollahi from Iran Chamber of Cooperatives (ICC), Mr. Toru Nakaya from JCA, Japan; and Dato' Kamarudin Ismail from ANGKASA, Malaysia were elected as members at large. Mr. Sung-hee Lee from NACF, Korea was elected as the sectoral representative for the International Cooperative Agriculture Organization (ICAO). Dr. Chandrapal Singh Yadav from India, the President of ICA-AP, serves as the Vice President on the Global Board.



**ICA Global Board in Seville, Spain**



# Cooperatives and Climate Action



**Demonstration to introduce bamboo straws at coop stores in Nishi-Chiba Campus by students**

Climate action has been a key area for the ICA-AP Regional Office and for cooperatives in the Asia and Pacific over the last few years. The global impact of COVID-19 has enhanced the importance of climate action. Climate change severely impacts people's lives and livelihoods around the world, with a disparate impact on the vulnerable, economically disadvantaged, minorities, and women. This impact is even more evident in the Asia-Pacific region as it has the largest vulnerable population and is the most disaster-prone region in the world.

## **Webinar: What We Can Do for Forest**

The "What we can do for Forest" webinar, organized by the ICA-AP Consumer Committee in partnership with the ICYC and Forestry Committee, took place in May and was attended by approximately 80 participants from 13 countries across Asia and the Pacific region.

**Asia-Pacific region has the largest vulnerable population and is the most disaster-prone region in the world.**

The webinar aimed to foster collaboration among the committees and educate cooperators on the issue of global deforestation and explore ways in which they can work together to address these problems.



### Webinar: What We Can Do For Forest

The guest speaker from the Forest Stewardship Council (FSC) Asia and Pacific offered insights into the current state of global forests and the efforts being made by the FSC to address the issues. Participating attendees were also treated to a diverse range of experiences and initiatives from representatives of each of the three committees aimed at promoting afforestation.

These included initiatives such as the Go Green Campaign, the Greening Malaysia initiative to plant 100 million trees by 2025, the consumer co-op's reforestation activities in Japan, and the efforts of the Indian Farmers Fertiliser Cooperative Limited (IFFDC) such as afforestation in wastelands, agro-forestry, agro-horti system, watershed development, capacity building of communities, and the promotion of renewable energy.

### Go Green Campaign 4.0

The Go Green Campaign (GGC) was initiated by ICYC in 2018 to encourage youth (35 years of age and below) to plant trees and combat the global threat of climate change and its ever-lasting effects on future generations. The campaign, now in its fourth year, was launched in June, in collaboration with ANGKASA, ICA-AP Consumer and Forestry Committees with a webinar on #OnlyOneEarth. The theme was in line with World Environment Day.

The GGC campaign aimed to raise awareness about climate action through various activities beyond just tree planting. Its focus was on engaging the youth, promoting cooperative identity, taking environmental action, and mitigating climate change (#SDG13). During the campaign, presentations from organizations such as iCOOP Korea, the Indian Farmers Fertiliser Cooperative Limited (IFFDC) in India, Saigon Coop in Japan, and ANGKASA in Malaysia highlighted various initiatives, such as combining jogging with litter picking during "Plogging" events, implementing integrated watershed management and soil-water conservation systems, reducing the use of plastic bags and promoting the use of renewable energy, and the 100 Million Tree-Planting Campaign, which involved youth and cooperatives. The ICYC launched a GGC pledge website and media kit for participants to pledge their support towards #SDG13-Climate Action and environmental protection.

### COOP Dialogue on Cooperatives' Contribution to Climate Action

ICA-AP launched COOP Dialogue, a biannual magazine, in November 2021 to start conversations around issues that concern cooperatives in the Asia-Pacific region.

Its third issue (CD3), released in December 2022 focused on Cooperatives' Contribution to Climate Action. It dwells on the climate change situation and actions taken by cooperatives in the region. It featured the voices of youth and their eco-friendly actions to secure the planet and their future; ICYC's Go Green Campaign; and climate-friendly actions and initiatives of cooperatives in China, India, Japan, Palestine, and the Philippines. These initiatives are from diverse sectors such as renewable energy, agriculture, retail, education, and insurance and range from adopting steps like reducing plastic straws on the university campus, reducing CO2 emissions by switching to biofuels, and providing insurance to farmers against natural disasters and unfavourable weather. The examples covered show the immense potential to be adapted and replicated by other cooperatives in the region.

was held to showcase actions taken by young people who believe that climate change matters to them and is best addressed when we collaborate, partner, and cooperate with each other.



### Presentation during Webinar on Youth as Climate Actors

The panelists of the webinar were: Mr. Leo Lingel T. Panares Youth Coordinator, LAMAC MPC Youth Planet Laboratory Cooperative, Philippines, Ms. Russelin Edhyati, Member, KEN-8 Cooperative, Indonesia, and Mr. Haneesh Katnawar, Co-founder, Himalayan Hemp Cooperative, India. Leo spoke about the integrated organic farm school and farm tourism promoted by LAMAC; Russelin explained the use of permaculture for sustainable co-living; and Haneesh explained how hemp and cannabis plants can be used to produce different eco-friendly products. Ms. Usha Niraula Student and child club member, National Cooperative Bank Ltd., Nepal shared the initiatives taken by her at a personal level to combat climate change on a daily basis. Special guest, Ms. Lasalette M. Gumban, Diaspora and Climate Action Program Unit Head, NATCCO, Philippines shared her journey in the cooperative sector which dates back to her school days and why she chose to become an eco-ambassador for youth at NATCCO.



### Beach cleaning drive in the Philippines, 2019

The Asia-Pacific region has 60% of the world's youth population. They are not only the future of this region but also potential victims of climate change and its consequences. For CD 3, a webinar on "Youth as Climate Actors in Asia-Pacific"



## ToT Program on Climate Change and Action

In 2022, the ICA-AP Women's Committee decided to focus on climate change as a priority area to build the capacity of women cooperators in the Asia and Pacific. It joined hands with NATCCO to develop a customized training manual that will be used as a tool to conduct training of trainers (ToT) on climate change and action in cooperatives.



### Workshop on Climate Change in the Philippines

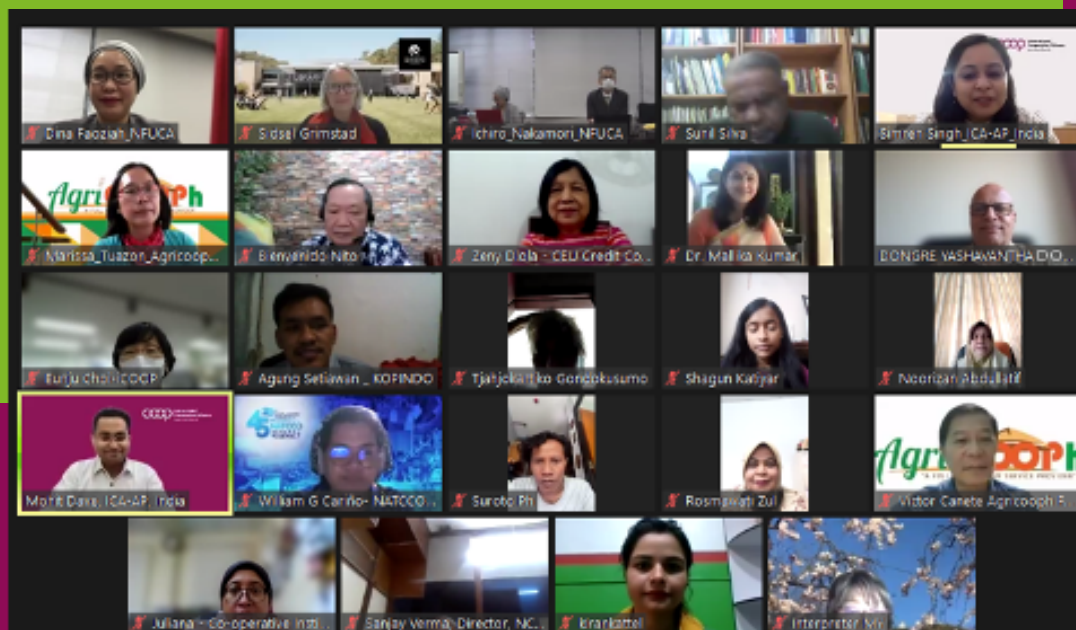
The Committee, together with NATCCO, organized a workshop on Climate Change in November in Quezon City, the Philippines for the Committee members and ICA member organizations in the Philippines. The workshop aimed at reviewing the manual prepared by NATCCO and curating feedback from the committee members and workshop participants.

The manual has five modules, namely 1) Introduction to climate change; 2) Climate change and its consequences on women and cooperatives; 3) Climate change solutions and the role of cooperatives; 4) Measuring the impact of climate action solutions; and 5) Developing an action plan and communication plan for the climate action program. The Committee will conduct a pilot training in 2023 using this manual as a resource tool. The Committee plans to launch the finalized version during its 25th-anniversary celebration in September 2023.

During the workshop, two thematic addresses were also held. First on the 'State of climate change globally and in Asia and Pacific and the role of cooperatives' by Ms. Elenida D. Basug, Director - Climate Change Service Department of Environment and Natural Resources (DENR), and the second on 'Greening the cooperatives toward sustainable development' by Michelle B. Maramag, Supervising-Trade Industry Development Specialist Program Development Division Department of Trade and Industry (DTI).



# Conversations with Cooperators



2nd COOP Colloquium on Cooperative Education

The ICA-AP Regional Office continued its engagement with members, partners, and cooperators through various initiatives like Coop Colloquiums, COOP Dialogue, Roundtable Conference, and Webinars around diverse themes.

## Coop Colloquium

ICA-AP Committee on Cooperative Research (CCR) launched COOP Colloquium in February 2022 to start an academic dialogue on issues that are relevant to cooperative education and research. ICA-AP Regional Director, Mr. Balasubramanian Iyer welcomed the initiative, and CCR Chairperson, Dr. Yashvantha Dongre noted that the experience of cooperative scholarship across the Asia-Pacific region is rich and diverse and the Committee would like to bring these together in COOP Colloquium to share, inform and learn.

Platforms used to engage with members: Coop Colloquiums, COOP Dialogue, Roundtable Conference, and Webinars

The first colloquium focused on the book, “Deepening the Cooperative Identity: A Collection of 21st Century Stories of Filipino Cooperatives by the Union of Metro Manila Cooperatives (UMMC) and the Bayan Academy. 58 participants from 15 countries participated in the discussion. UMMC aims to be a champion in the revitalization of the co-op union system through education, training, and policy engagements.



### 1st COOP Colloquium on Cooperative Identity

Fr. Anton CT Pascual, Chairperson, UMMC mentioned that the book contains 25 evidence-based case studies narrating the best practices of some of the most successful cooperative enterprises and thought pieces from 12 of the most respected cooperative movement leaders in the country. Ms. Reichelle Carlos, Program Director, Bayan Academy presented the academy’s aim to further deepen the understanding and appreciation of the Cooperative Identity and to promote the sector’s significant contributions to national development. The book challenges its readers to deliver the cooperative paradigm in the Philippines and use it as a tool for poverty reduction through the collective empowerment and cooperation of its members.

The Committee collaborated with ICEI to conduct COOP Colloquium 2.0 in April. It focused on ‘Making Coop Education Attractive to Millennials: Gaps and Opportunities.’ Over 90 participants from 18 countries joined the webinar. ICA’s global thematic study undertaken jointly with all regional offices under the ICA-EU Partnership, titled, ‘Young People and Cooperatives: A Perfect Match?’ explored and analyzed cooperative education in Asia-Pacific, Europe, Africa, and the Americas, as perceived by young people within and outside the cooperative movement. The study showed that young people irrespective of their nationality demand good public education that is free or affordable, relevant, and competitive. Given that these demands are not adequately being met, is there a way that cooperative advocates can leverage these existing demands? Is there a way to push for reforms in schools and universities that exclusively cater to education on cooperatives? And, how can education on cooperatives i.e., curriculum, trainings, and practical exposure via campus cooperatives be made interesting, relevant, competitive, and promising?

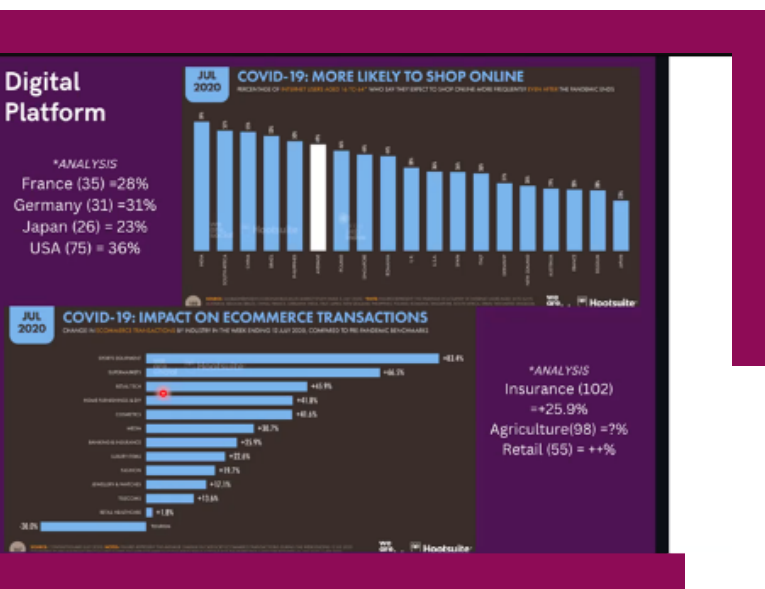
The participants appreciated the presentations from ANGKASA on school cooperatives in Malaysia; the University of Newcastle’s work as a leading institute in Australia for cooperative education, training, and research engagements; Sri Ram College of Commerce (India); and iCOOP Institute (Korea) encouraging education and research on cooperative enterprises. Cooperatives need to appeal to the millennials to deliver the education paradigm the Asia-Pacific region and the colloquium was a starting point for these discussions, bringing together cooperative advocates, practitioners, and youth from the Asia and Pacific region.

Coop Colloquium 3.0 was held in June in collaboration with IKOPIN University on the theme, ‘Rebuilding a resilient global society through cooperative identity.’ Over 35 participants from 6 countries joined the webinar. The discussion revolved around the University’s history and its aim to further deepen the understanding and appreciation of cooperatives to promote the sector’s significant contributions to national development. The colloquium also commemorated the 100th International Day of Cooperatives (#CoopsDay) and provided an opportunity to discuss the upcoming 16th ICA Asia-Pacific Research Conference.

Future Platform”; and Mr. Ts. Sha'azim Ibhaidullah Dadameah, Visiting Lecturer at the National Defence University of Malaysia, University Kuala Lumpur, Sunway University, and Lancaster University, on “Digital Innovation for Cooperatives: The way Forward” provided useful insights for the participants.

### COOP Dialogue

The second issue of COOP Dialogue on ‘Future Proofing Cooperatives in Asia and Pacific through Innovations’ was released in May and examples from the Asia and Pacific region of what cooperatives are doing to innovate; perspectives from cooperators on the importance of innovation; issues and challenges in driving innovations; and how culture, policy, and legal environment hinder innovations in cooperatives.



### 4th COOP Colloquium on Cooperative Identity & Platform Technology

Coop Colloquium 4.0 was held in September on ‘Cooperative Identity & Platform Technology’ and was attended by 31 participants from 9 countries. Presentations by Ms. Sapni G. K., a lawyer and policy researcher, on “Regulatory challenges to establishing and operating platform cooperatives in India”; Dr. Mwangela Mikwa, Research Affiliate at The Institute of Cooperative Digital Economy at The New School, New York, on “Rebooting the Cooperative Identity through Platform Techs: Lessons from The



### COOP Dialogue 2

Ms. Melina Morrison presented the Mutual Value Measurement (MVM) Framework. The MVM Framework developed by BCCM in partnership with Monash University’s Monash Business School is a first-of-its-kind and customized tool for cooperatives and mutual enterprises (CMEs) in Australia, helping them measure and report their mutual value (total value creation).

Dr. U.S. Awasthi, Managing Director, IFFCO, discussed the Nano Urea Liquid, which is an agri-tech innovation to reduce the excessive application of urea that exacerbates soil, water, and air pollution. In a webinar, Ms. Roz Henry, CEO, Cooperative Business New Zealand, New Zealand; Dr. Sudhir Mahajan, IAS (Retired), Chief Executive, NCUI, India; Mr. Edwin A. Bustillos, CEO, Philippines Cooperative Center, the Philippines and Ms. Samah Al Hajeri, Director of Cooperatives and Strategic Reserve, Ministry of Economy, United Arab Emirates, threw light on innovations by their organizations to build resilience and meet evolving member needs after the COVID-19 pandemic. The pandemic has brought to the fore the significance of digitalization in the finance sector. Representatives from Indonesia, Nepal, the Philippines, Thailand, and Sri Lanka provided perspectives on how credit and banking cooperatives are learning, adapting, and evolving to meet competition from new fintech players and traditional commercial banks.

The webinar, Youth as Climate Actors, covered the voices of youth in Asia and their eco-friendly actions to secure the planet and their future. In the Philippines, CLIMBS Life and General Insurance Cooperative (CLIMBS) understands the need for cooperatives to heed the call to contribute resources and efforts to combat climate change. The issue covers their Enhanced Weather Protect Insurance, to help those affected by natural disasters cope and to assist cooperatives in managing possible losses brought on by such events. The enhanced Weather Protect Insurance is an innovative solution using blockchain technology with smart agriculture to help build resilience and sustainability among farmers and agripreneurs. In his interview, Mr. Noel Raboy, President & CEO of CLIMBS, discussed the insurance product and how it is contributing to UN SDGs.

### **ICA-MBO Webinar: Enabling Environment for Youth to Own Their Economic Future**



**Interview with Dr. U.S. Awasthi on IFFCO Nano Urea Liquid**

CD 3 was released in December and focused on 'Cooperatives' Contribution to Climate Action'.

The ICA-AP MBO collaborated with ICA Africa to organize the webinar on 'Enabling Environment for Youth to Own Their Economic Future' in June. It aimed to make members aware of the existing networks in the Asia-Pacific and Africa regions, initiate a platform for experience and knowledge sharing on best practices, and promote and encourage partnerships/collaboration between member cooperatives. 220 participants from 10 countries (Botswana, China, United Kingdom, India, Malaysia, Philippines, Sierra Leone, Kenya, Indonesia, and Eswatini) attended the webinar.

The presentations by ANGKASA, Malaysia showcased the structure of the Malaysian school cooperative movement and discussed the theme 'Owning Economic Future of Youth through Cooperative Entrepreneurship Education.'



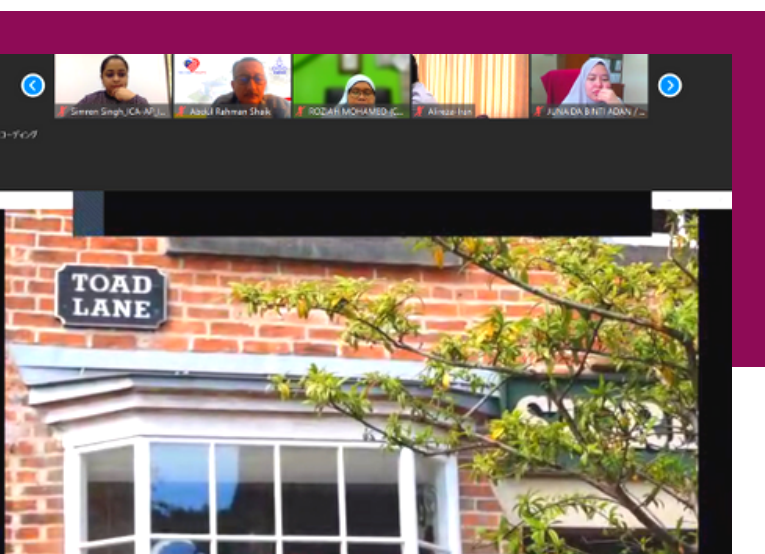
The thematic presentation on ‘Owning the Economic Future of Youth through the Cooperative Financial Literacy Program’ by JA Eswatini, Africa provided an overview of JA Eswatini, an in-school cooperative financial literacy program. The webinar was useful in providing an understanding of how cooperative entrepreneurship education is implemented among youth and better cooperative interaction, especially related to youth empowerment and engagement.

### Virtual Roundtable Conference on Cooperative Identity

In September, the ICA-AP Consumer Committee, ICEI, and ANGKASA organized a virtual roundtable conference on “Cooperative Identity in Practice and Road Ahead for Cooperation”. It was attended by 85 participants from 18 countries across Asia and Africa.

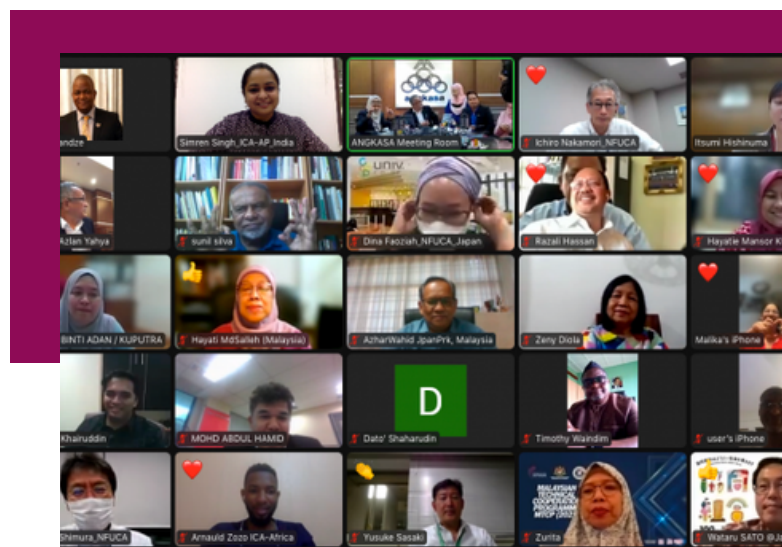
There was a video presentation on the school and university cooperatives in Malaysia, their structure, the role played by faculty and teachers in training youth on cooperative businesses, and different types of entrepreneurial initiatives taken by youth on campuses (salon services, mobile and computer repair services, guesthouses, cloth retail stores, etc.). This was followed by a discussion led by the National Federation of University Cooperative Associations (NFUCA), Japan on Cooperative Principle 6: Cooperation among Cooperatives in practice in the context of Japan.

Dr. Sifa Chiyoge, Regional Director of ICA Africa who attended the conference, found the sessions very useful and thanked the organizers for inviting cooperatives from Africa. She added that school cooperatives are most active in Eswatini and presentations from Malaysia and Japan could help them take up new initiatives. Participants reflected on potential internship/ apprenticeship programs between consumer cooperatives and cooperatives in educational institutions within a country, seconding of staff in international consumer retail stores, and the importance of working together.



### Virtual Tour of Rochdale Pioneers' Museum

The conference featured a virtual tour of the Rochdale Pioneers Museum, UK which showed the birthplace of the cooperative movement and how it spread across the whole world. This was followed by an open forum for participants to share the work done by their cooperatives.



### Virtual Roundtable Conference

## **Seminar: Cooperative Business and Opportunities for Youth Entrepreneurship in Asia and Pacific**

In December, ICEI conducted a seminar in partnership with SRCC, University of Delhi. SRCC is a premier institution for commerce in India and boasts of many distinguished alumni in the country and abroad. The college used to have a consumer cooperative store which has now been privatized. However, it still has a cooperative bank which is actively run by and for the faculty and management.



**ICEI Seminar in New Delhi, India**

The seminar showcased the university and school cooperative models from Japan, the Philippines, and Malaysia to the students of SRCC. It was also an opportunity for the students and faculty to interact with ICEI members, some of whom are senior cooperators from India and abroad. NCUI's Deputy Chief Executive, Ms. Savitri Singh, delivered the keynote address and presented NCUI's efforts to engage youth in the cooperative sector.

She offered to collaborate with SRCC in setting up a campus cooperative, should there be interest from the students and the management.

The seminar was attended by about 100 participants comprising students, faculty, and ICEI members/observers. As a follow-up to this, the Office of International Programs, the organizing society at SRCC plans to conduct a survey with students to explore their needs and interest in cooperatives. As organizers, they have expressed interest in holding another detailed session with students in partnership with ICA-AP for the students to learn more about the cooperative model.

# Cooperatives in Policy and Advocacy



**National Workshop on Strengthening Solidarity Enabling Women's Cooperatives and Collective Enterprises to Thrive**

The ICA-AP Regional Office organized three key events in the policy and advocacy domain in partnership with various stakeholders - governments, cooperatives, academia, international agencies, and civil society organizations.

## **Consultation on Autonomy and Independence of Cooperatives in South India**

In August, ICA-AP and Andhra Pradesh Mahila Abhivruddhi Society (APMAS) in collaboration with the Institute of Rural Management Anand (IRMA), ICA Domus Trust, and DGRV, Germany organized a multistakeholder consultation on "Autonomy and Independence of Cooperatives in South India" in Hyderabad. The consultation was organized in the light of the policy and legal developments in the Indian cooperative sector, like the establishment of the Ministry of Cooperation, the formation of a committee to draft

**Autonomy and Independence; Social and Solidarity Economy; and Enabling Women Cooperatives were the key areas of engagement.**



the National Cooperation Policy, the emergence of newer forms of collectives including farmer producer organizations (FPOs), etc. It was a follow-up to the National Consultation held at IRMA, Gujarat in September 2021 that also came out with the Anand Declaration.

In the inaugural session, the organizers set the context and background for the consultation. The first panel on Legal and Policy Options for Autonomy and Independence of Cooperatives had a distinguished panel comprising Dr. Jaya Prakash Narayan (Founder President, Lok Satta), Mr. Babu Ahmed IAS (Registrar of Cooperative Societies and MD, AP Dairy Development Cooperative Federation Ltd.), Mr. A Praveen Reddy (President, Mulkanoor Co-operative Credit and Marketing Society Ltd), Mr. P Santosh Kumar (Director-Legislation, International Cooperative Alliance, Brussels, and Dr. Nethi Muralidhar (MD, Telangana State Cooperative Apex Bank - TSCAB). The discussions looked at the existence and passage of liberal cooperative laws in various states of India to enable citizens to establish institutions defined and designed by them; other forms of enterprises like farmer producer organisations (FPOs) registered either as cooperatives or as companies and follow the ICA Statement of Cooperative Identity; recent policy decisions to further the Indian Government's motto "prosperity through cooperatives", such as promoting exports from cooperatives, furthering the 'Make in India' campaign, etc.; and international best practices, legal and policy instruments, and the evolution of cooperative law across the globe in line with the cooperative values and principles.

The second panel on sharing of experiences by organizations that have promoted member-owned and governed autonomous institutions had the following

panelists - Mr. V. Vivekanandan (Director, FishMARC), Mr. Marz Korbinian (DGRV), Mr. G.V. Krishnagopal (CEO, ALC India), Ms. Rama Lakshmi (Lead Consultant, APMAS), Ms. Revathi (Cooperative Development Foundation (CDF - Sahavikasa), Ms. Raghava Devi (Vice President, Stree Nidhi, Telangana). The session Chair, Dr. W.R. Reddy IAS (Rtd.), Former Director General, NIRD & PR, shared examples of the Mulkanoor cooperative and from his prior work experience with the Ministry of Agriculture, Government of India and MILMA, the State-level dairy federation in Kerala. The panelists shared experiences from the fisheries sector with small scale fishermen; promotion of weavers' and dairy cooperatives that have been more successful than agriculture cooperatives; significance of SHGs and their achievements; and running well-managed collectives and groups from the grassroots. They opined that systematic investments, operational self-sustainability, standardized reporting systems and orientation, and collective action and collaboration with international agencies can help create a better cooperative ecosystem in India.



**Consultation on Autonomy and Independence of Cooperatives in Hyderabad, India**



## Webinar on ILO Recommendation 193 and the Social and Solidarity Economy

In August, the ICA-AP Regional Office and the ILO jointly organized an event titled “ILO Recommendation 193 and the Social and Solidarity Economy: Perspectives from the Asia-Pacific Region” to mark twenty years since the adoption of the Promotion of Cooperatives Recommendation, 2002 (No. 193). The ILO, in the framework of its 90th International Labour Conference (ILC), organized in June 2002 adopted resolution 193, a historic milestone in international labour standards and consolidation of the cooperative identity.

recently concluded ILC. Dr. Chandrapal Singh Yadav, President, ICA-AP, lauded the role of R193 as a tool and catalyst across the globe to strengthen cooperatives, create public policies, and national laws and enhance awareness about cooperatives as economic and social actors.

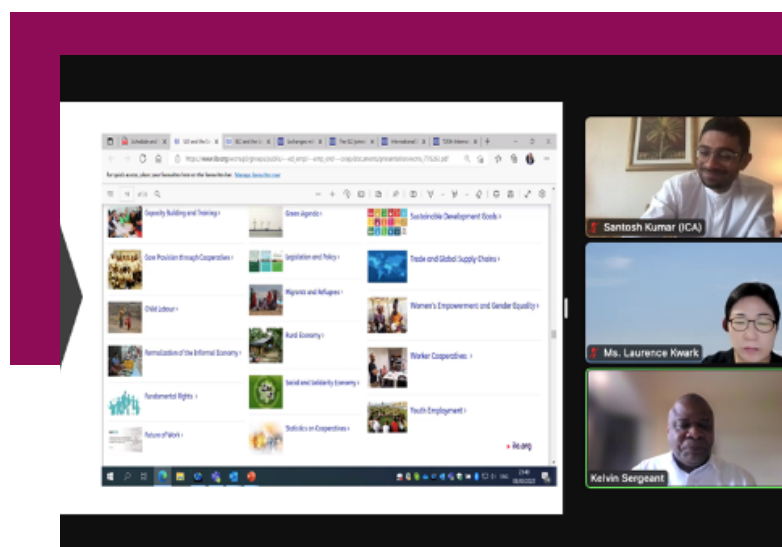
Mr. Satoshi Sasaki, Deputy Director, ILO India Office and Director, Decent Work Team - South Asia, in his keynote speech, highlighted the conclusions from the 110th ILC as a milestone since it included an international definition of the SSE; the first time such an international definition was adopted within the United Nations system. He reminded of how across the globe and particularly in the Asia and Pacific region, cooperatives constitute the backbone of the SSE.



**Dr. Yadav Addressing the Audience during Webinar on ILO R193 and SSE**

The event, apart from commemorating ILO Recommendation 193, also discussed and reflected upon the recent developments from the 110th ILC in June 2022 which held a General Discussion on ‘Decent Work and the Social and Solidarity Economy.’

Mr. Balasubramanian Iyer, Regional Director, ICA-AP highlighted the importance of the conclusions on Social and Solidarity Economy (SSE) from the



**Panel 1: R193 as a Milestone for Strengthening the Cooperative Identity: Learnings from the Past 20 Years**

The first panel, ‘Recommendation 193 as a milestone for strengthening the cooperative identity: what can we learn from the efforts over the past 20 years to promote cooperatives?’ shared their reflections and perspectives from both the regional and national levels.

Mr. Kelvin Sergeant, Specialist, Sustainable Enterprise Development and Job Creation, ILO Decent Work Team - South Asia presented their development cooperation projects and key learnings on the cooperatives' contribution to the social economy. Mr. Joseph Ballota Encabo, Chairperson, Cooperative Development Authority (CDA), Philippines and Dr. Dat Chu, Vice Director, International Cooperation Department, Vietnam Cooperative Alliance (VCA) both shared their experiences in promoting the cooperative movement at the national levels in the Philippines and Vietnam respectively.

Secretariat for the All-Party Parliamentary Group Malaysia on Sustainable Development Goals (APPGM-SDG).

Ms. Kwark shared her reflections as the Head of GSEF and said that they advocate with governments to make the voices of SSE actors heard, facilitate best practices exchanges, and provide access to funding opportunities, and capacity building. Ms. Chatterjee outlined SEWA's joint action and strategy of both unions and cooperatives while stressing on the three tenets of full employment, self-reliance, and social security. Ms. Lee noted that iCOOP develops the overall SSE by providing cooperative start-up counselling, small research support and tie-ups, and scholarships to support studies in social economy and cooperatives. Dr. Jayasooria, highlighted the cooperative movement's commitment to an alternative economic model and the need for policy advocacy to trickle down to the national level to create an enabling environment.



## Panel 2: Towards a strategy and action plan on decent work and Social and Solidarity Economy

The second panel, 'Towards a strategy and action plan on decent work and Social and Solidarity Economy' featured Ms. Laurence Kwark, Outgoing Secretary General, Global Social Economy Forum (GSEF), South Korea; Ms. Mirai Chatterjee, Chairperson, Self Employed Women's Association (SEWA), India; Ms. Juhee Lee, Manager, International Cooperation, iCOOP, South Korea; and Datuk Dr. Denison Jayasooria, Head of the

The panels also discussed pertinent subjects such as the wider application of ILO R193 and the development of ILO's 2019 Guidelines on Cooperative Statistics. Specific issues relating to the SSE such as the need for individual SSE actors to foster synergies for collective action and SSE entities' contribution to a just transition towards environmentally sustainable economies and sustainable lifestyles were also discussed.

## National Workshop on Strengthening Solidarity Enabling Women's Cooperatives and Collective Enterprises to Thrive

SEWA Cooperative Federation in partnership with ICA-AP, NCUI, and SEWA Bharat, organized a two-day national workshop on “Strengthening Solidarity Enabling Women's Cooperatives and Collective Enterprises to Thrive” in December. The workshop held at NCUI headquarters was attended by over 100 women cooperators from 18 states in India.



### Delhi Declaration of Women's Cooperatives' being Presented to Members of the Committee on Cooperative Policy

The workshop focused on four themes pertinent to the business of women cooperatives post COVID-19: 1) Ease of doing business – marketing, 2) Access to financial services, 3) Governance and capacity building, and 4) Digital inclusion. It emphasized the importance of women's cooperatives in building back and restoring livelihoods affected by COVID-19. While there is a digital transformation happening in India with structural shifts towards e-commerce platforms and digital

payments touching 100 million payments per day, many women's cooperatives and collective enterprises were missing out. Women cooperators identified marketing as a key driver for the financial sustainability of their enterprises and cooperatives. With access to new markets, product diversification, and channel innovation, enterprises increase their customer base and revenue. Women shared experiences of innovative marketing solutions they have undertaken and the challenges they continue to face, in both online and offline marketing. Access to finance is another critical factor for the growth of women's cooperatives. Accessing loans from financial institutions continues to be a challenge because of collateral requirements, high-interest rates, and the procedures involved to access finance. In addition, the governance of women's cooperatives is key to sustainability in the long term. Informal women workers' enterprises need continuous and appropriate capacity-building support and leadership-building input, as well as management training, technical knowledge, and skill upgradation. They also need support for developing their business strategy, digital literacy, and tailor-made marketing training.

The participating cooperatives exhibited their products in a Women Cooperatives' Bazaar held at NCUI throughout the two-day workshop. The 'Delhi Declaration of Women's Cooperatives' was presented to the members of the Committee on Cooperative Policy, Mr. Dileep Sanghani, and Dr. Hema Yadav to be taken forward by them to the Committee Chair, Mr. Suresh Prabhu.



# Projects and Partnerships



**MoU Signing Ceremony with the Ministry of Economy, United Arab Emirates**

While continuing its existing partnership with the Ministry of Agriculture, Forestry and Fisheries (MAFF), Government of Japan, the ICA-AP Regional Office entered into new partnerships to implement cooperative development projects.

## **ICA-MoEc Project for the Development of Cooperative Sector in UAE**

The Ministry of Economy (MoEc) in the United Arab Emirates (UAE) and the International Cooperative Alliance (ICA) through its Asia and Pacific Regional Office signed a cooperation agreement to develop and strengthen the cooperative sector in the country. The UAE Government wants to develop a sound, robust, and sustainable cooperative sector that actively contributes to its GDP while demonstrating the ability to respond to the economic and social needs of the community and fulfil the objectives of UAE Centennial 2071.

**New Partnerships with Ministry of Economy, UAE; NCDC-LINAC; CARE France; CARE International in Lao PDR; Halieus; and other stakeholders**

The project is to support the Government and the cooperatives in developing a new law, build capacity, and enhance visibility with the main objective to increase the contribution of cooperatives to the country's GDP from current <1% to 5% by 2031.

In the first phase of the project, ICA-AP laid the groundwork for knowledge building and sharing with the UAE government, and this culminated in the State of Cooperatives in the UAE report and an initial strategy outline. The next phase will be led by the ICA Global office.

### **SuPER WE Coffee Value Chains Project**



#### **Project for Sustainable Production and Ethic Responsible & Women Empowered Coffee Value Chains Development**

ICA-AP is part of a consortium with CARE France, CARE International in Lao PDR, Halieus, Sekong Provincial and Forestry Office (SPFO), Sekong Provincial Chamber of Commerce and Industry (SPCCI), and 4Form to implement the SuPER WE Coffee project - Sustainable Production and Ethic Responsible & Women Empowered Coffee value chains in Lao PDR.

The 2 million euro project, spearheaded by CARE France, aims to promote a more sustainable and circular economy by focusing on the improvement of coffee production by smallholder farmers. The project aims to reduce poverty by boosting coffee production's economic profitability, efficiency, and sustainability. With a high potential for poverty reduction and climate change resilience, coffee production in Laos has been identified as a key area for intervention. The project will work to promote the use of greener, low-carbon, and resource-efficient products, processes, and services by Micro, Small and Medium Enterprises (MSMEs) to integrate them into the global supply chains. 400 coffee farmers from 15 target villages in the Dakcheung district will directly benefit from the project. Additionally, the project will significantly impact the lives of 12,000 people in the district, who rely on coffee production for their livelihoods. By conducting replication and dissemination events with government ministries and stakeholders, the project is expected to positively impact the lives of 20,000 smallholder families making a living from coffee production and over 300,000 people employed in the coffee industry across the country. Through these efforts, the project will improve the economic opportunities and resilience of these communities and contribute to a more sustainable future for all.

ICA-AP will contribute to strengthening cooperative-based organizations and networks of coffee producers and supporting women-led producer groups and cooperatives in connecting to local and international markets. It will also work towards replicating the successful practices and models from Dakcheung at the national level and design investment mechanisms to support them. The field activities kicked off in December.

## ICA-AP and NCDC-LINAC Collaboration

Shri. Amit Shah, the Honorable Minister of Cooperation in the Government of India, during his speech at the National Conclave on Cooperatives held in New Delhi on 25 September 2021, encouraged the International Cooperative Alliance to collaborate with an Indian institution to establish a knowledge exchange platform to document and disseminate the best practices and successful models of cooperatives from around the world.



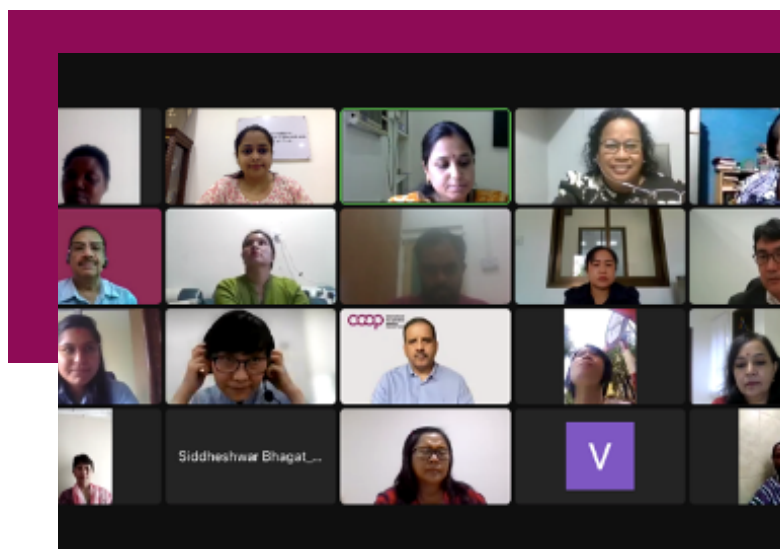
### MoU Signing Ceremony in New Delhi, India

LINAC, under the NCDC, was identified as the Indian nodal agency to collaborate with ICA-AP to create this platform. In January 2022, ICA-AP regional office signed a Memorandum of Understanding (MoU) with NCDC-LINAC for technical collaboration. The MoU aims to build a mutually beneficial relationship between LINAC and ICA-AP for technical collaboration so that both organizations can learn from each other, assimilate new knowledge, and advance research, study, documentation, and training in the cooperative sector.

During the signing-off ceremony, Dr. Chandra Pal Singh Yadav, President ICA-AP, and Mr. Dileep Sanghani, President NCUI, jointly released a policy recommendation handbook called "SAHAKAR PRAGYA Good Practices for Cooperatives." This handbook was based on a brainstorming session held in November 2021.

## ICA-MAFF (Government of Japan) Capacity Building Project

The Ministry of Agriculture, Forestry and Fisheries (MAFF), Government of Japan in partnership with the ICA is implementing the 'Capacity Building Project for Farmer's Organizations to support the development of Food Value Chain in Asia and Africa' for three years starting in 2020. The project comprises three training courses for the strengthening of management, empowering of women, and strengthening of marketing of cooperatives, and follow-up guidance and survey of ex-participants.



### Opening Ceremony of Training Course on Empowerment of Women



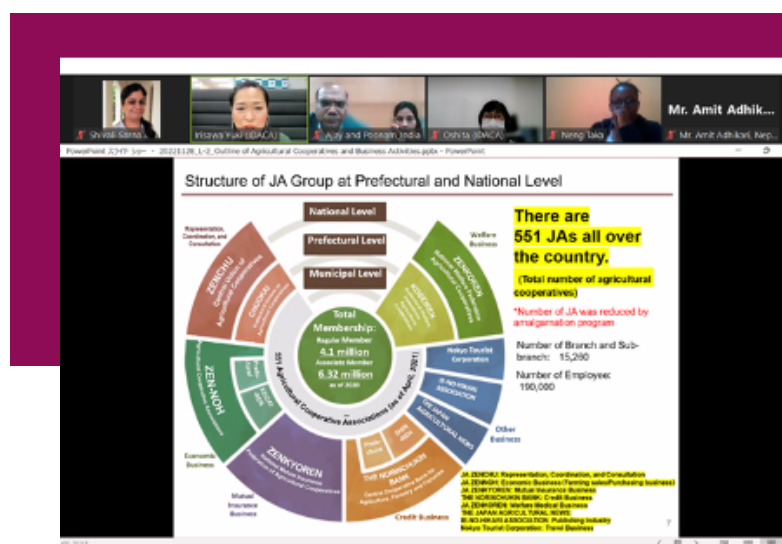
In February 2022, the training course on “Strengthening Management and Development of Agricultural Cooperatives and Farmers’ Organizations in Asia and Pacific – 2021” was started online. The course aims to assist in fostering leaders of farmers’ organizations including agricultural cooperatives, who are expected to play central roles in promoting the formation of agricultural cooperatives and strengthening organizational and business management. It was conducted in two parts – Part-I in collaboration with IRMA, Anand, and Part-II in collaboration with IDACA. Participants from Bhutan, Cambodia, Fiji, Kiribati, Kyrgyzstan, Laos, Nepal, and Vietnam were trained in agri-cooperative business management, leadership, and planning.

In August and September, the training course on “Empowerment of Rural Women for Improvement of their Leadership and Business Management in Asia and Africa-2022” was held in two parts. Part-I was held in collaboration with VAMNICOM, India, and Part-II in collaboration with IDACA. The objective of the training course was to assist in the capacity building of rural women and enhance their business management abilities. 12 women from India, Indonesia, Lao PDR, Nepal, Philippines, Vietnam, Ethiopia, Ghana, Rwanda, and Uganda participated in the training. Of these, 10 were from ICA members and 2 from the World Farmers' Organization.

The key subjects covered during the training were financial management; digital literacy; agribusiness and food processing - opportunities for women entrepreneurship; women's leadership in business; sustainable agriculture and environmental management; strategy for sustainable food systems; and agricultural production in response to climate change, etc.

Subject matter experts from Japan supported the participants in preparing the action plans that they are expected to undertake after the training.

In November and December, the training course on “Strengthening of Marketing through Improvement of Quality of Farm Produce and Expansion of Marketing Channels-2022” was held. It aimed to contribute to the development of agricultural cooperatives and the improvement of their members’ living standards by improving the agriproducts quality, access to markets of high-value-added products, and more involvement in the food value chain through the strengthening of business. 9 participants from 7 countries – India, Nepal, Philippines, Malaysia, and Thailand in Asia and Cameroon and Rwanda in Africa participated in the training. They learned about the agriculture and fisheries cooperatives in Japan, business development and marketing strategies, the concept of the food value chain, safety procedures, and case studies of successful agricultural cooperatives.



### Lecture on Japanese Agricultural Cooperatives during Training Course on Strengthening of Marketing

Based on the lessons learned during the training course, the participants proposed action plans ranging from increasing the income of farmers by improving the marketing of Agri products like cocoa, vegetables, and chilies, branding and sales of foxnuts, coffee, and formation of farmer producer organizations.

These training courses have a component of follow-up through visits and surveys which gives a picture of how the participants have implemented their action plans and the issues they have encountered. The follow-up also guides in planning future activities. In 2022, ICA-AP and IDACA conducted a survey (through questionnaires) of participants from the Asia and Africa regions who attended the training courses in 2018, 2019, and 2020. Malaysia and Sri Lanka were chosen for follow-up.

There were presentations of best practices and action plans from participants from each of the training programs. Mr. Faizal Khan, Director and Registrar, Department of Cooperative Business (DCB), Ministry of Industry, Trade and Tourism, Fiji, and Mrs. Kammari Betiota, Director, Ministry of Tourism, Commerce, Industry and Cooperatives (MCIC), Kiribati presented a short video showcasing the cooperative movement in their countries. They showed the status of agricultural cooperatives and the good practices being implemented by agricultural cooperatives.

# Membership

## New Members

Emirates Community Empowerment (ECE) from UAE joined the ICA as an associate member in May 2022. ECE was established as a socio-economic innovation to support the third sector, especially cooperatives. The founder, Mubarak Ali Al-Hilali, saw the need for an incubator and professional management to provide innovative digital solutions to incubate and manage the operation of third-sector entities.

Cooperative Association for Development & Finance (CADF) from Jordan joined ICA as an associate member in June 2022. CADF is an association of individuals and one society. Their objectives are developing the spirit of cooperation between its members, their community and individual dealings and relying on collaborative work in their lives to improve their economic, social and cultural conditions by joining the efforts of the members and piling up their financial resources.

## Member Withdrawal

Cooperative Business New Zealand (CBNZ) withdrew its ICA membership in August 2022. They hope to join again in the near future.

ICA has 111 members from 29 countries in the Asia and Pacific region.



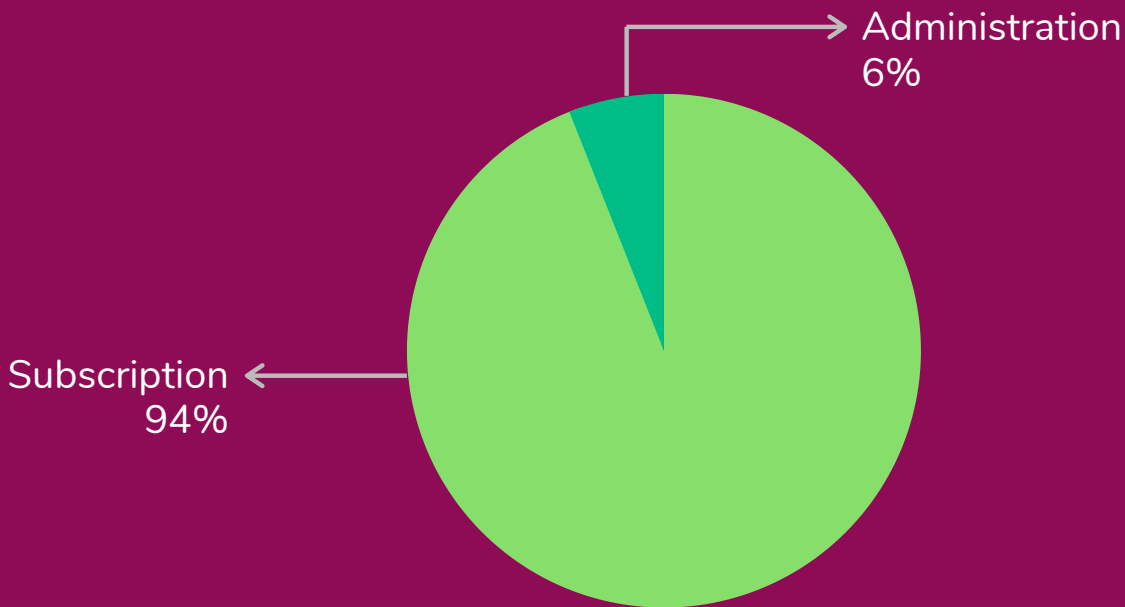
الإمارات للتمكين المجتمعي  
Emirates for Community Empowerment

Cooperative  
Association  
for Development  
& Finance

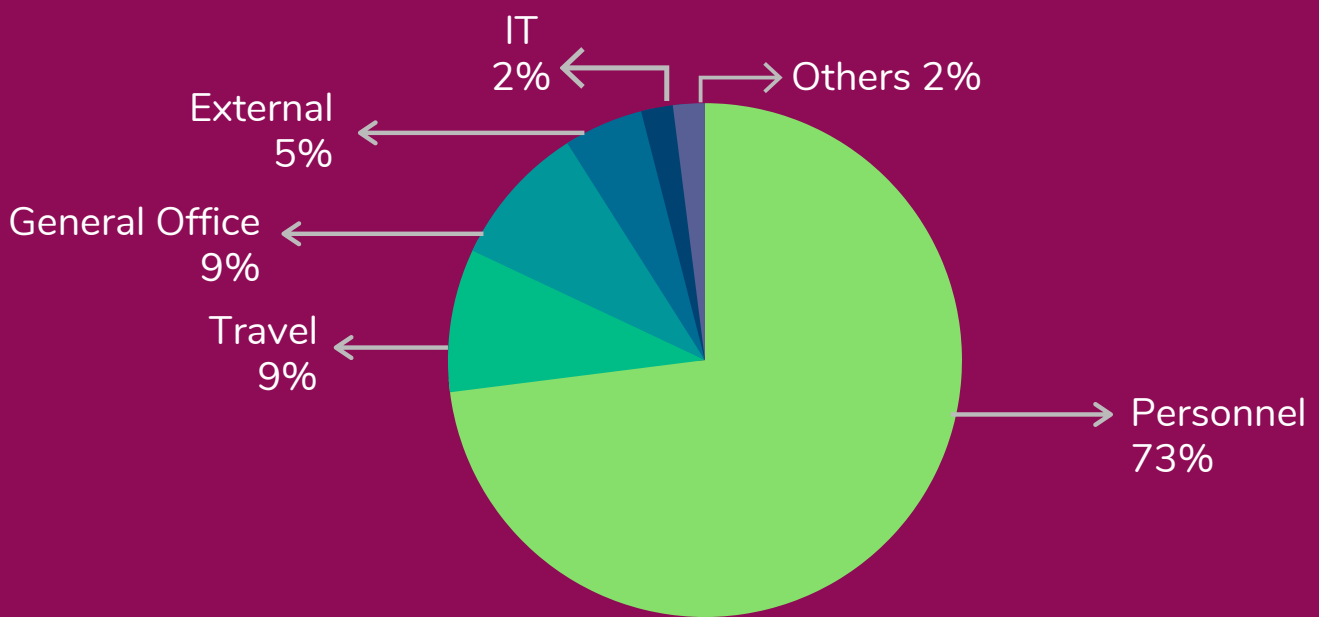
**nz.coop**  
COOPERATIVE BUSINESS NEW ZEALAND



# Financial Report



**INCOME**



**EXPENDITURE**

# 2022 Calendar of Activities

#	Activities	Venue	Month
1	ICA-MAFF (Government of Japan) Training Course on Strengthening Management and Development of Agricultural Cooperatives and Farmers' Organizations in Asia and Africa 2021	Online	January - March
2	55th Consumer Committee Meeting	Online	February
3	Coop Colloquium on Deepening the Cooperative Identity	Online	February
4	ICA-AP Side Event at UN NGO Commission on the Status of Women (CSW) 66 forum	Online	March
5	CICOPA-AP Network 1st meeting	Online	March
6	COOP Colloquium 2 - Making Coop Education Attractive for Millennials: Gaps and Opportunities	Online	April
7	ICA-MAFF (Government of Japan) Follow-up Guidance and Survey Program 2021	Online	April
8	ICA-AP Regional Board Meeting	New Delhi, India	April
9	Webinar: What we can do for Forest	Online	May
10	ICA-MBO Cooperative Identity Webinar: Enabling Environment for Youth to Own Their Economic Future	Online	May
11	Webinar: Go Green Campaign 4.0 Launch	Online	June
12	COOP Colloquium 3 - Rebuilding a resilient global society through cooperative identity	Online	June
13	CoopsDay 2022: Panel Discussion on What has Changed Since 2012?	Online	July
14	Orientation Workshop for ICA-AP Committee on Women Members	Online	July
15	ICA-MAFF (Government of Japan) Training Course on Empowerment of Rural Women for Improvement of their Leadership and Business Management in Asia and Africa 2022	Online	August - September
16	Webinar: ILO Recommendation 193 and the Social and Solidarity Economy	Online	August
17	International Youth Day Webinar: Ageism in Employment	Online	August
18	Webinar: Youth as Climate Actors	Online	September
19	South India Consultation on Autonomy and Independence of Cooperatives	Telangana, India	September
20	Virtual Roundtable Conference on Strengthening Consumer Cooperatives in Educational Institutions in Malaysia	Online	September
21	Coop Colloquium 4 - Coop Identity & Platform Technology	Online	September

# 2022 Calendar of Activities

#	Activities	Venue	Month
22	ICA-MAFF (Government of Japan) Training Course on Strengthening of Marketing through Improvement of Quality of Farm Produce and Expansion of Marketing Channels 2022	Online	October - November
23	Workshop: Training of Trainers on Climate Change and Action	Manila, Philippines	November
24	Cooperative to Cooperative (C-2-C) Trade & Business Conference on Demand vs. Opportunities: Bridging the Gap through Industry, Innovation, and Infrastructure (SDG 9)	Kuala Lumpur, Malaysia	November
25	ICA-MBO Cooperative Identity Training Program	Cambodia	November
26	ICA-AP Regional Board Meeting	Perth, Australia	December
27	16th Asia-Pacific Research Conference	Bandung, Indonesia	December
28	National workshop: Strengthening Solidarity Enabling Women's Cooperatives and Collective Enterprises to Thrive	New Delhi, India	December
29	Statutory Meeting of the ICA-AP Committee on Cooperatives in Educational Institutions (ICEI)	New Delhi, India	December



# Thematic Committees



## Committee on Agriculture

Chairperson: Mr. K. Srinivas Gowda, Indian Farmers' Fertiliser Cooperative Ltd. (IFFCO), India

Vice-Chairperson: Dato' Hj Aliasak Hj Ambia, Malaysian National Cooperative Movement (ANGKASA), Malaysia

Secretary: Mr. Ashok Kumar Taneja, ICA-AP



## Committee on Cooperative Research

Chairperson: Dr. Yashvantha Dongre, University of Mysore, India

Vice-Chairperson: Dr. Sidsel Grimstad, University of Newcastle, Australia

Vice-Chairperson: Dr. Eunju Choi, iCOOP Cooperative Institute, Korea

Secretary: Mr. Mohit Dave, ICA-AP



## Committee on Consumer Cooperation

Chairperson: Mr. Akihiro Yamakoshi, Japanese Consumers' Cooperative Union (JCCU), Japan

Vice-Chairperson: Dr. Mohd Azlan Yahya, Malaysian National Cooperative Movement (ANGKASA), Malaysia

Vice-Chairperson: Ms. Jeong-Hee Kim, iCOOP, Korea

Secretary: Ms. Itsumi Hishinuma, Japanese Consumers' Cooperative Union (JCCU), Japan



## Committee on Forestry

Chairperson: Mr. Chang-Ho Choi Lee, National Forestry Cooperative Federation (NFCF), Korea

Vice-Chairperson: Mr. S.P. Singh, Indian Farm Forestry Development Cooperative Ltd. (IFFDC), India

Secretary: Mr. Ashok Kumar Taneja, ICA-AP

# Thematic Committees



## Committee on Credit & Banking

Chairperson: Mr. K.K. Ravindran, National Cooperative Agriculture & Rural Development Banks' Federation Ltd. (NAFCARD), India

Vice-Chairperson: Dato' Haji Che Mohd. Shukree Che Isa, Malaysian National Cooperative Movement (ANGKASA), Malaysia

Vice-Chairperson: Mr. Raul Calayan Jr, Network Consolidated Cooperative Bank (NCCB), Philippines

Secretary: Mr. Kulbhushan Kukreja, ICA-AP



## Committee on Human Resources Development

Chairperson: Mr. R.P. Singh, Indian Farmers' Fertiliser Cooperative Ltd. (IFFCO), India

Vice-Chairperson: Mr. Abdul Rahman Shaik, Cooperative Institute of Malaysia (CIM), Malaysia

Secretary: Vacant



## Committee on Cooperatives in Educational Institutions

Chairperson: Dr. Haji Mohd. Azlan Yahya, Malaysian National Cooperative Movement (ANGKASA), Malaysia

Vice-Chairperson: Mr. Ichiro Nakamori, National Federation of University Cooperatives (NFUCA), Japan

Vice-Chairperson: Dr. Malika Kumar, National Cooperative Union of India (NCUI), India

Secretary: Ms. Simren Singh, ICA-AP

Co-Secretary: Dr. Yashvantha Dongre, University of Mysore, India

Co-Secretary: Ms. Zenaida Diola, Metro Manila Federation of Consumers Cooperatives (MMFCC), the Philippines

# Thematic Committees



## Committee on Trade & Business

Chairperson: Datuk Seri Dr. Abdul Fattah Haji Abdullah, Malaysian National Cooperative Movement (ANGKASA), Malaysia

Vice-Chairperson: Mr. Gyan Bahadur Tamang, National Cooperative Bank Limited (NCBL), Nepal

Secretary: Ms. Wan Azwati Wan Mohamed, Malaysian National Cooperative Movement (ANGKASA), Malaysia



## Committee on Women

Chairperson: Ms. Chitose Arai, Japanese Consumers' Cooperative Union (JCCU), Japan

Vice-Chairperson: Ms. Priti Patel, National Cooperative Union of India (NCUI), India

Secretary: Ms. Simren Singh, ICA-AP



## Committee on Youth Cooperation

Chairperson: Mr. Alireza Banaeifar, Iran Chamber of Cooperatives (ICC), Iran

Vice-Chairperson: Ms. Dulce Saquilayan Bustamante, Union of Legitimate Service Contracting Cooperatives (ULSCC), Philippines

Vice-Chairperson: Mr. Cecilce Jay Lambo Masanegra, AimCOOP, Philippines

Secretary: Mr. Shree Padmanabhan, ICA-AP



# Board Members



**Dr. Chandrapal Singh Yadav**  
Chairman, Krishak Bharti Cooperative Ltd. (KRIBHCO), India  
**President**



**Mr. Cai Zhenhong**  
Vice-President, All China Federation of Supply & Marketing Coops (ACFSMC), China  
**Vice-President**



**Datuk Seri Dr. Abdul Fattah Haji Abdullah**  
Chairperson, Malaysian National Cooperative Movement (ANGKASA), Malaysia  
**Vice-President**



**Ms. Natalie Browning**  
Director and Deputy Chairperson, Cooperative Bulk Handling Ltd. (CBH Group), Australia  
**Member**



**Dr. Mohammad Ali Zeyghami**  
Deputy of Economic and International Affairs, Iran Chamber of Cooperatives (ICC), Iran  
**Member**



**Ms. Chitose Arai**  
Vice President, Japanese Consumers' Cooperative Union (JCCU), Japan and Chairperson, ICA-AP Committee on Women  
**Member**



**Mr. Sung-hee Lee**  
Chairman, National Agricultural Cooperative Federation (NACF), Korea  
**Member**



**Mr. Min Raj Kadel**  
Chairman, National Cooperative Federation of Nepal (NCFN), Nepal  
**Member**



**Mr. Romulo F. Caceres**  
Chairperson, National Confederation of Cooperatives (NATCCO), Philippines  
**Member**



**Mr. G.D. Sarath Weerasiri**  
Chairman, National Cooperative Council of Sri Lanka (NCCSL), Sri Lanka  
**Member**



**Dr. Nguyen Ngoc Bao**  
President, Vietnam Cooperative Alliance (VCA), Vietnam  
**Member**



**Mr. Alireza Banaeifar**  
Chairperson, ICA-AP Committee on Youth Cooperation (ICYC), Iran  
**Member**

# Members as of December 2022



**111 Members**  
**29 Countries**

## AUSTRALIA

- 01 Capricorn Society Limited (CSL)
- 02 Cooperative Bulk Handling Ltd. (CBH Group)
- 03 Business Council of Cooperatives and Mutuals (BCCM)

## BANGLADESH

- 04 National Co-operative Union of Bangladesh
- 05 Bangladesh Samabaya Bank Limited (BSBL)

## BHUTAN

- 06 Department of Agricultural Marketing & Coops (DAMC)

## CHINA

- 07 All China Federation of Supply & Marketing Coops (ACFSMC)
- 08 All China Federation of Handicraft & Industrial Coops (ACFHIC)
- 09 International Committee for the Promotion of Chinese Industrial Co-operatives (ICCIC)
- 10 Jiangsu Supply and Marketing General Cooperative (JSMGC)
- 11 Fujian Federation of Supply & Marketing Coops (Fujian Coop)

## FIJI

- 12 Department of Cooperative Business (DCB) Ministry of Industry, Trade and Tourism

## INDIA

- 13 National Cooperative Union of India (NCUI)
- 14 Indian Farmers Fertilizer Cooperative Ltd. (IFFCO)
- 15 Buldana Urban Cooperative Credit Society (BUCCS)
- 16 Cooperative House Building & Finance Corporation Ltd-CHBFC
- 17 Indian Farm Forestry Development Coop Ltd. (IFFDC)
- 18 Krishak Bharati Cooperative Ltd. (KRIBHCO)
- 19 National Agricultural Coop Marketing Federation of India (NAFED)
- 20 National Cooperative Agriculture and Rural Development Banks' Federation Ltd (NAFCARD)
- 21 National Coop Development Corporation (NCDC)
- 22 National Federation of Fishers Coops Ltd (FISHCOPFED)
- 23 National Federation of State Coop Banks Ltd. (NAFSCOB)
- 24 National Federation of Farmers Procurement, Processing & Retailing Coops of India Limited (NACOF)
- 25 National Yuva Co-operative Society Ltd. (NYCS)

26 Uralungal Labour Contract Coop Society Ltd. (ULCCS)  
27 Tirumalla Tirupati Multi-State Coop Credit Society (TTMSSC)  
28 Centre for Cooperatives and Livelihoods – Autonomous (CCL) Lal Bahadur Shastri National Academy of Administration (LBSNAA)  
29 The Tamil Nadu Small Tea Growers ICTFs Federation Ltd. (INDCOSERVE)

#### INDONESIA

30 National Federation of People-based Coop Enterprises (INKUR)

#### IRAN

31 Iran Chamber of Cooperatives (ICC)  
32 Central Organization for Rural Cooperatives (CORC)  
33 Central Union of Rural & Agricultural Coops of Iran (CURACI)  
34 Iran Oilseeds & Vegetable Oil Processing Factories Cooperative (FARDA Coop)  
35 Pishgaman Cooperative Union (PCU)  
36 Supervision and Coordination Central Union of Rural and Agricultural Cooperatives (SCURA)  
37 Tose'e Ta'avon Bank (T.T. Bank)  
38 Rah-e-roshd Cooperative Educational Complex (RCEC)  
39 Central Union of state Rural Production Coops of Iran (CURPC)  
40 Taavon Insurance Company (TIC)

#### JAPAN

41 Central Union of Agricultural Coops (JA-ZENCHU)  
42 Japanese Consumers' Cooperative Union (JCCU)  
43 IE-NO-HIKARI Association (Association for Education & Publications on Agril Coops)  
44 Japan Cooperative Insurance Association Inc. (JCIA)  
45 Japanese Workers' Cooperative Union (JWCU)  
46 Japanese Health and Welfare Coop Federation (HeW Coop)  
47 National Association of Labour Banks (NALB)  
48 National Federation of Agricultural Cooperative Associations (ZEN-NOH)  
49 National Federation of Fisheries Cooperative Association (JF-ZENGYOREN)  
50 National Federation of Forest Owners' Cooperative Associations (ZENMORI-REN)  
51 National Federation of University Coop Associations (NFUCA)  
52 National Federation of Workers and Consumers Kyosai Cooperatives (Kokumin Kyosai Coop-ZENROSAL)  
53 National Mutual Insurance Federation of Agricultural Cooperatives (ZENKYOREN)  
54 The Japan Agricultural News (Nihon-Nogyo Shimbun)  
55 The Norinchukin Bank (Central Coop Bank for Agriculture & Forestry)  
56 Japan Cooperative Alliance (JCA)  
57 Japan Coop Insurance Consumers' Coop Federation (JCIF)

#### JORDAN

58 Jordan Cooperative Corporation (JCC)  
59 Educational Cooperative Union of Limited Liability (ECU)  
60 Cooperative Association for Development & Finance (CADF)

#### KAZAKHSTAN

61 Union of Consumer Cooperation of the Rep. of Kazakhstan (UCCRK)

#### KIRIBATI

62 Ministry of Commerce, Industry and Cooperatives (MCIC)

#### KOREA

63 National Agricultural Cooperative Federation (NACF)  
64 iCOOP  
65 Korean Federation of Community Credit Coops (KFCCC)  
66 Korean National Federation of Fisheries Coops (KNFFC)  
67 National Credit Union Federation of Korea (NACUFOK)  
68 National Forestry Cooperatives Federation (NFCF)  
69 Korea Cooperative Solidarity (KCS)

#### KYRGYZSTAN

70 Cooperatives Union of Kyrgyzstan (CUK)

#### MALAYSIA

71 Malaysian National Cooperative Movement (ANGKASA)  
72 National Land Finance Cooperative Society Ltd. (NLFCS)  
73 Cooperative Institute of Malaysia (CIM)

#### MONGOLIA

74 Mongolian National Cooperative Alliance (MNCA)  
75 National Association of Mongolian Agricultural Coops (NAMAC)

#### MYANMAR

76 Central Cooperative Society Limited (CCS)

#### NEPAL

77 National Cooperative Federation of Nepal (NCFN)  
78 Nepal Agricultural Coop Central Federation Ltd. (NACCF)  
79 National Cooperative Bank Limited (NCBL)  
80 National Cooperative Development Board (NCDB)  
81 Nepal Multipurpose Central Coop Union Ltd. (NEMCCU)

#### PAKISTAN

82 Karachi Coop Housing Societies Union Ltd. (KCHSU)

#### PALESTINE

83 Economic & Social Development Center of Palestine (ESDC)  
84 Palestinian Agricultural Cooperative Union (PACU)  
85 Union of Housing Cooperatives in Palestine (PUHC)  
86 Cooperative Work Agency (CWA)

#### PAPUA NEW GUINEA

87 Office of Cooperative Societies (OCS-PNG)

#### PHILIPPINES

88 National Confederation of Coops Inc. (NATCCO)  
89 Philippine Cooperative Center (PCC)  
90 VICTO National Coop Federation & Development Center (VICTO National)

91 Federation of Peoples' Sustainable Development  
Coop (FPSDC)  
92 MASS-SPECC Coop Development Center (MASS-  
SPECC)  
93 Union of Legitimate Service Contracting Coops  
(ULSCC)  
94 Cooperative Development Authority (CDA)  
95 Aurora Integrated Multipurpose Cooperative  
(AIMCoop)  
96 Metro South Cooperative Bank (MSCB)  
97 1 Cooperative Insurance System of the Philippines  
Life and General Insurance (1CISP)  
98 CLIMBS Life and General Insurance Cooperative  
(CLIMBS)  
99 Network Consolidated Cooperative Bank (NCCB)

#### SINGAPORE

100 Singapore National Cooperative Federation Ltd.  
(SNCF)

#### SRI LANKA

101 National Cooperative Council of Sri Lanka (NCCSL)  
102 SANASA Federation Limited  
103 National Institute of Cooperative Development  
(NICD)  
104 Department of Co-operative Development (DCD)  
105 Matara District Cooperative Hospital Society Ltd.  
(MDCHS)

#### THAILAND

106 Cooperative League of Thailand (CLT)  
107 Association of Asian Confederation of Credit Unions  
(ACCU)

#### TIMOR LESTE

108 National Confederation of Coops of Timor Leste  
(CNCTL)

#### U.A.E

109 Emirates Community Empowerment (ECE)

#### VANUATU

110 Office of Registrar of Cooperatives and Business  
Development Services (ORCBDS)

#### VIETNAM

111 Vietnam Cooperative Alliance (VCA)





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