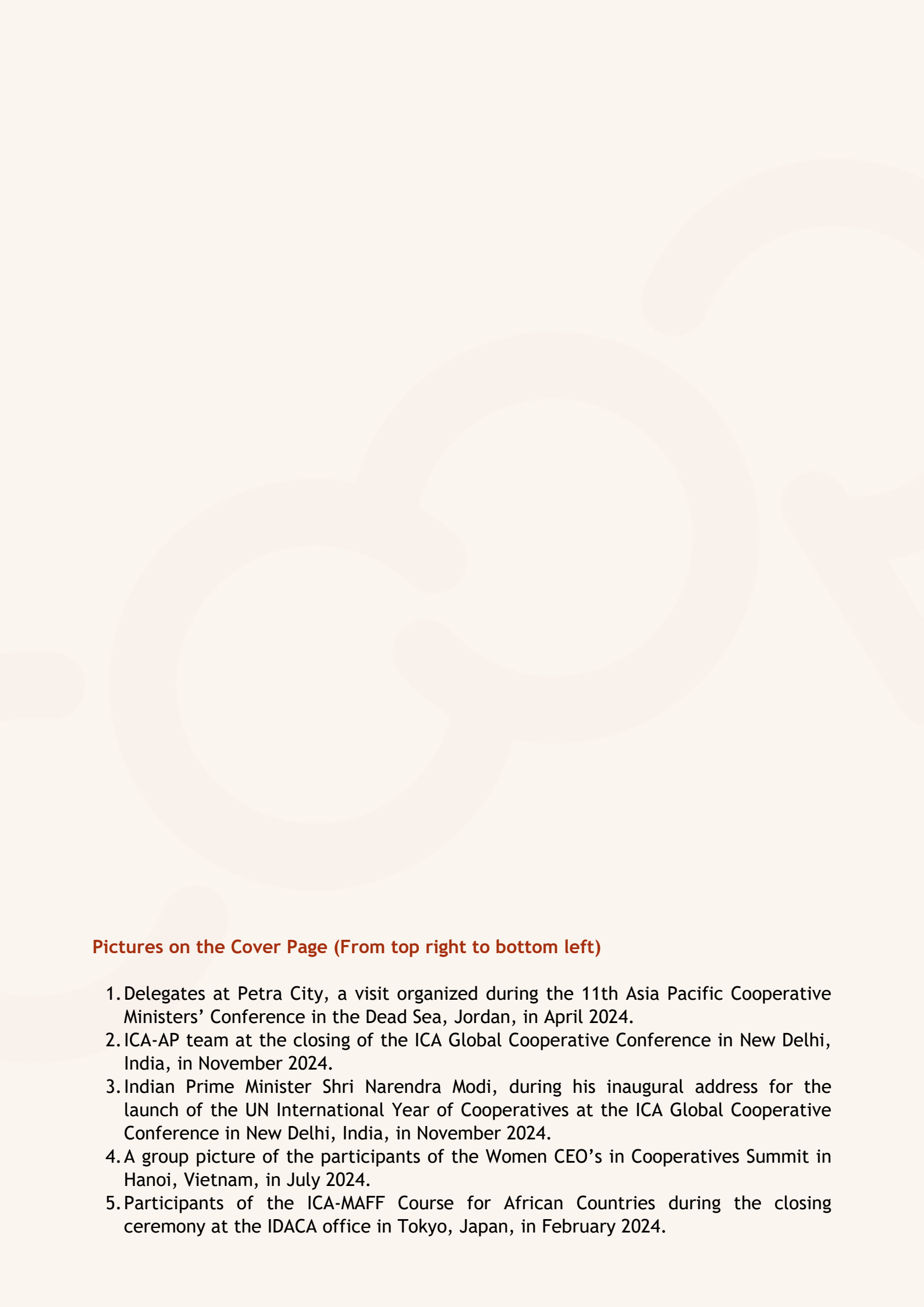




2024

Annual Activities Report



Pictures on the Cover Page (From top right to bottom left)

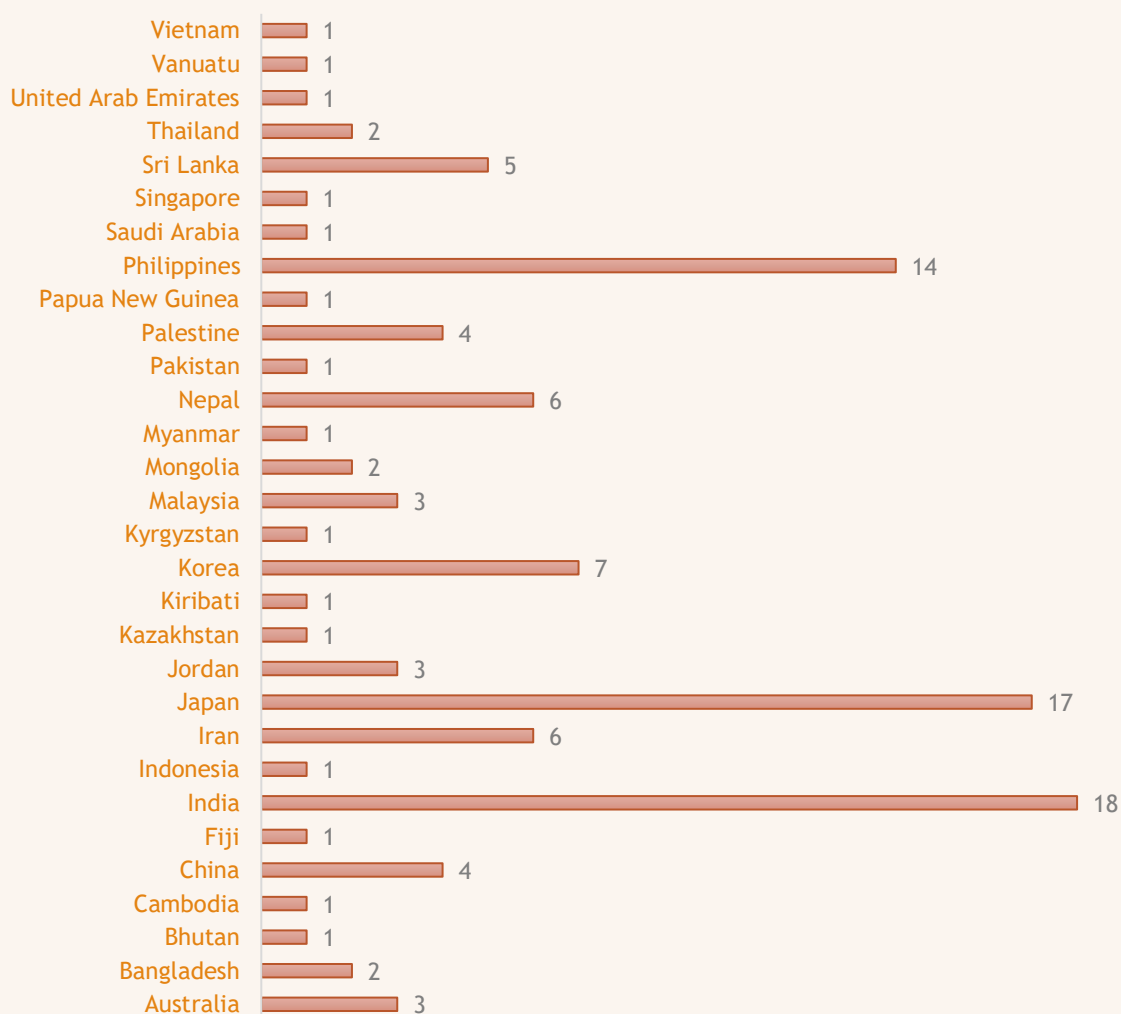
1. Delegates at Petra City, a visit organized during the 11th Asia Pacific Cooperative Ministers' Conference in the Dead Sea, Jordan, in April 2024.
2. ICA-AP team at the closing of the ICA Global Cooperative Conference in New Delhi, India, in November 2024.
3. Indian Prime Minister Shri Narendra Modi, during his inaugural address for the launch of the UN International Year of Cooperatives at the ICA Global Cooperative Conference in New Delhi, India, in November 2024.
4. A group picture of the participants of the Women CEO's in Cooperatives Summit in Hanoi, Vietnam, in July 2024.
5. Participants of the ICA-MAFF Course for African Countries during the closing ceremony at the IDACA office in Tokyo, Japan, in February 2024.

Contents

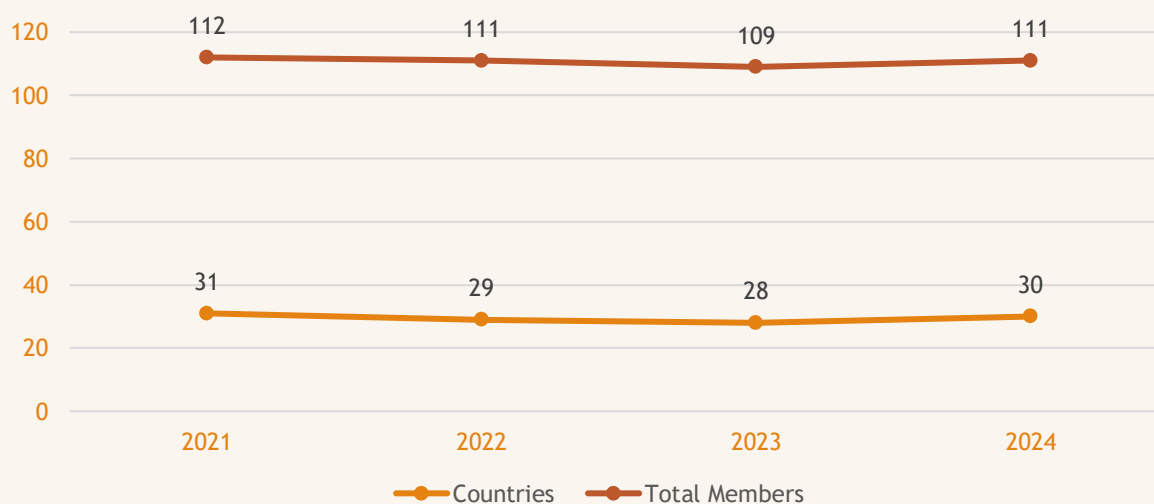
<i>2024 in Focus</i>	<i>3</i>
<i>Chapter 1: Insights from the Leadership</i>	<i>5</i>
<i>Chapter 2: Standout Stories: Celebrating Cooperative Achievements</i>	<i>7</i>
<i>Chapter 3: Empowering Youth & Women in Cooperatives</i>	<i>15</i>
<i>Chapter 4: Strengthening International Partnerships & Capacity Building</i>	<i>23</i>
<i>Chapter 5: Promoting Cooperative Visibility, Research, and Knowledge Sharing</i>	<i>29</i>
<i>Chapter 6: Driving Cooperative Growth through Trade, Digitalization, and Innovation</i>	<i>32</i>
<i>Chapter 7: Welcoming New Members</i>	<i>35</i>
<i>Chapter 8: Financials</i>	<i>36</i>
<i>Chapter 9: Annexures</i>	<i>37</i>

2024 in Focus

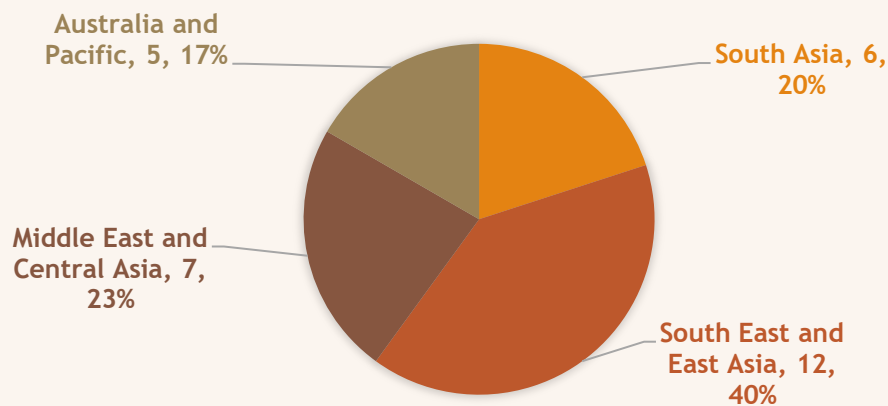
2024 MEMBER COUNT - COUNTRY WISE



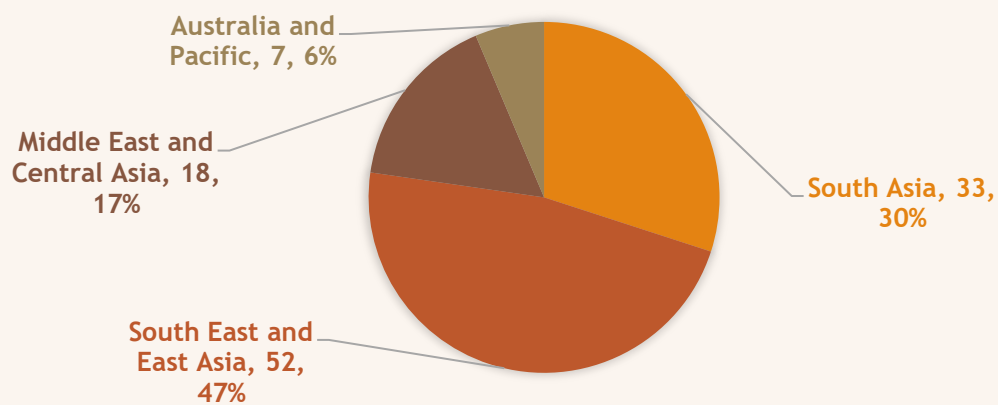
MEMBERSHIP IN LAST 4 YEARS



COUNTRIES SUB-REGIONALLY



MEMBERS SUB-REGIONALLY



ACTIVITIES CONDUCTED



37 activities organized and participated in many others



08 training programs organized



20 knowledge-sharing webinars, forums, workshops, and conferences organized

SOCIAL MEDIA



2.0k followers



4.2k followers



2.7k followers



1.2k followers



518 subscribers

Chapter 1: Insights from the Leadership



Dr. Chandrapal Singh Yadav
President



Mr. Balasubramanian Iyer
Regional Director

Dear Members,

As we look back on 2024, we extend our heartfelt gratitude to each of you for your continued commitment, valued partnership, and belief in the power of cooperation. This year has been one of sustained progress for the cooperative movement across the Asia-Pacific, a year that not only marked significant milestones but also deepened our sense of purpose and collective resolve.

A defining moment of the year was India hosting the ICA Global Cooperative Conference and General Assembly and kick-off event of the United Nations (UN) International Year of Cooperatives 2025 (IYC 2025) and This marked the first time in the ICA's 130-year history that the General Assembly was held in India, a historic milestone made even more meaningful by the presence of India's Prime Minister, Shri Narendra Modi. In inaugurating the event, he highlighted the vital role cooperatives play in advancing India's vision of "Sahakar se Samridhi" (Prosperity through Cooperatives). The New Delhi Action Agenda on a Cooperative Future provides a platform to reaffirm cooperative identity, enable supportive ecosystems, nurture inclusive leadership, and build a sustainable future. The recognition of Dr. U.S. Awasthi, Managing Director of the Indian Farmers Fertilizer Cooperative (IFFCO), with the Rochdale Pioneers Award was a proud moment for us all.

We strengthened global and regional cooperation through the 11th Asia-Pacific Cooperative Ministers' Conference in Jordan, the Second Asia-Pacific Women CEOs in Cooperatives Summit in Vietnam, and the soft launch of IYC in New York. These gatherings reminded us of the critical role cooperatives play in addressing complex challenges, from food security and climate change to gender equality and social inclusion.

An important milestone during the year was the launch of the second phase of the ICA-EU Financial Framework Partnership Program Phase 2, a 48-month initiative that reaffirms our commitment to sustainable, democratic, and inclusive development. We carried out needs assessments in close consultation with our members and used the insights to design targeted training programs, undertake research, and facilitate regional dialogues. These actions aim to

align cooperative efforts with the Sustainable Development Goals (SDGs), while also strengthening local capacities and fostering greater collaboration and innovation across the cooperative movement.

Our committees have contributed significantly to this year's outcomes by organizing regional workshops, online events, youth education programs, emotional wellness webinars, and research conferences. They continue to innovate, collaborate, and bring our values to life in practical ways. Whether it was fostering women's financial inclusion or strengthening trade networks through regional cooperation, their contributions have been immense.

We expanded our network, welcoming new members from Cambodia, the Philippines, and Saudi Arabia. Our Regional Board met in Jordan, Vietnam, and India to deliberate on critical issues such as membership fees, voting rights, and ICA-AP's long-term strategy. These discussions were candid and constructive, rooted in our shared values of equity, participation, and mutual respect.

We were also honoured by the visits of Dr. Ariel Guarco, ICA President, and Mr. Jeroen Douglas, ICA Director General, whose presence reaffirmed the importance of Asia-Pacific in the global cooperative movement.

Internally, we welcomed new team members and bid farewell to old colleagues. We grew our communications outreach and kept members informed through regular newsletters, the *COOP Dialogue*, webinars, and social media. Our partnerships with governments, UN agencies, academic institutions, and member organizations continued to deepen and bear fruit.

The foundation we have built together in 2024 gives us strength and purpose. We believe that IYC 2025 will be a landmark year, one where the voice of cooperatives will echo louder, and our impact will reach even farther.

On behalf of the ICA-AP, thank you once again for your continued and dedicated support. It is your collective energy that powers our journey forward.

With warm regards,



Dr. Chandrapal Singh Yadav
President



Balasubramanian Iyer
Regional Director

Chapter 2: Standout Stories: Celebrating Cooperative Achievements

Through high-level visits, global conferences, and collaborative platforms, 2024 brought together governments, cooperative members, and partners to exchange ideas and strengthen connections. Highlights included the 11th Asia-Pacific Cooperative Ministers' Conference in Jordan, the ICA Director General's visit to East Asia, and the ICA Global Cooperative Conference and General Assembly in India, each reaffirming the cooperative model as a driver of inclusive and sustainable development.

11th Asia-Pacific Cooperative Ministers Conference



Dignitaries with at the opening ceremony of the 11th APCMC in Jordan

The [11th Asia-Pacific Cooperative Ministers' Conference](#) (APCMC) took place on 28 and 29 April 2024 at the picturesque Dead Sea, Jordan, marking a significant step in fostering cooperation and dialogue to drive inclusive growth and sustainable development across the Asia-Pacific (AP) and Middle East and North Africa (MENA) regions.

Organized by the ICA-AP and hosted by the Jordan Co-operative Corporation and the Ministry of Agriculture, Jordan, the conference brought together high-level government officials from 17 countries, over 300 cooperative leaders, and representatives from international organizations such as the ILO, FAO, and the African-Asian Rural Development Organization.

The conference agenda focused on the state of cooperatives in the region, enhancing government-cooperative partnerships, leveraging digitalization for inclusive growth, and promoting gender equality within the cooperative sector.

Featuring interactive panel discussions and statements from government officials, the conference provided participants with ample opportunities to exchange insights, explore synergies, and co-create actionable solutions. The thematic sessions and statements from

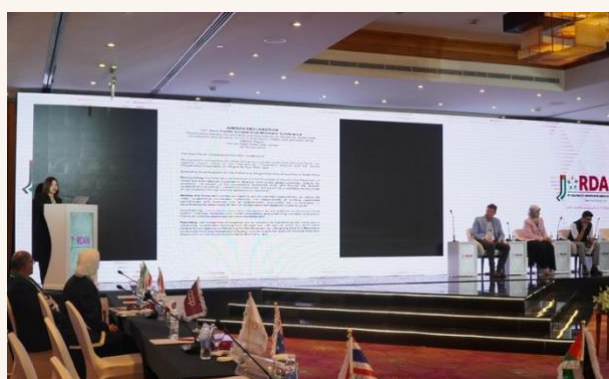


Dr. Yadav addressing the delegates at the opening ceremony

government officials of Fiji, the Philippines, Nepal, Lebanon, Saudi Arabia, India, Egypt, Iran, Palestine, Morocco, Malaysia, Syria, Kuwait, Libya, Thailand, and Japan touched upon crucial issues like cooperative identity, cooperatives' role in sustainable development, enhancing food security, facilitation of easy credit for communities, affordable healthcare, digitalization, opportunities for youth and women, contribution to national economies, Voluntary National Reviews, among others.

A key highlight was the presentation of a study on government support for cooperatives, led by Dr. Yashavantha Dongre, Chairperson of the ICA-AP Research Committee. The findings called for improved collaboration mechanisms, stronger legislative frameworks, and global sharing of best practices to advance cooperatives' role in achieving the SDGs.

The Jordan Declaration



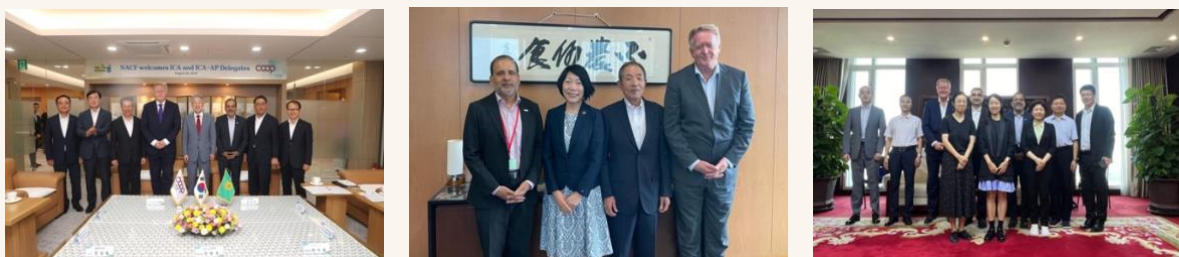
Atty. Ms. Dulce S. Bustamante presenting the Jordan Declaration to delegates

The conference concluded with the adoption of the Jordan Declaration, which emphasized the pivotal role of cooperatives in fostering economic growth, job creation, poverty alleviation, social inclusivity, and environmental sustainability across the Asia-Pacific region. Emphasizing the empowerment of individuals and marginalized communities, the declaration highlighted the need for collaborative efforts between governments and integrated cooperatives, the promotion of cooperative-friendly policies, and alignment with the 2030 Agenda.

It advocated for the preservation and promotion of the unique identity and business model of cooperatives, as well as enhancing cooperation among governments, cooperatives, and stakeholders to bolster the resilience of cooperatives in the region. The declaration was supported by all the Asia-Pacific cooperative ministers present in person.

The 11th APCMC marked a historic milestone as the first-ever edition hosted in the Middle East, reinforcing the vital role of cooperatives in building resilient economies and inclusive societies. The ICA-AP is grateful to the Ministry of Agriculture, Jordan, and the Jordan Cooperative Corporation for their invaluable support in making this landmark event a success.

ICA Director General Visits Members in Korea, China, and Japan



L-R: Mr. Douglas with Members in Korea, Japan, and China

From 24 to 31 August, the ICA Director General, Mr. Jeroen Douglas, accompanied by ICA-AP Regional Director Mr. Balasubramanian Iyer, undertook a significant visit to members in Korea, Japan, and China. The visit provided an opportunity to engage with key stakeholders, understand their contributions and challenges, and strengthen regional collaborations.

In Korea, discussions with Mr. Ho-dong Kang, Chairman of the National Agricultural Cooperative Federation (NACF), and Mr. Noh Dong-Jin, Chairman of the Korea National Federation of Fisheries Cooperatives (KNFFC), highlighted pressing issues such as an ageing farming population, rural depopulation, and competition in agriculture. The visits to Hanaro Mart, iCOOP stores, and GIMPO Local Foods Store showcased the work of Korean cooperatives in promoting local, sustainable products. The iCOOP Center in Mangpo 1-dong was exemplary in showcasing its innovative initiatives in preventive healthcare, carbon healing agriculture, and ethical consumption.

In Japan, the visit focused on the country's leadership in the cooperative movement, particularly through organizations like JA-Zenchu, the Japanese Consumer Cooperatives' Union (JCCU), and the Japan Cooperative Alliance (JCA). A key highlight was the discussion on Japan's preparations for the International Year of Cooperatives (IYC) 2025. The inaugural meeting of the national steering committee for IYC 2025 in Tokyo underscored Japan's commitment to cooperative values and SDGs. The engagements with the Ministry of Agriculture, Forestry, and Fisheries (MAFF) and the Ministry of Health, Labor, and Welfare further emphasized the government's support for cooperative development.

The final leg of the visit to China focused on the scale and impact of the All China Federation of Supply and Marketing Cooperatives (ACFSMC). With a vast network of 800,000 outlets and 24,000 business activities generating an annual turnover of 6.7 trillion yuan, ACFSMC plays a crucial role in bridging small farmers with urban markets. Discussions with Vice President Mr. Adili Wubili highlighted ACFSMC's goal of increasing sales by 50% over the next decade. A visit to Beijing's Xinfadi Wholesale Market, which supplies 90% of the city's food needs, showcased the immense scale and efficiency of China's cooperative sector.

This visit reinforced the importance of cooperative resilience, innovation, and cross-border collaboration in addressing shared challenges and advancing the cooperative movement across the Asia-Pacific region.

ICA Global Cooperative Conference, General Assembly, and Launch of IYC 2025



Indian Prime Minister, H.E. Mr. Narendra Modi, addressing the 3,000+ delegates at the opening ceremony of ICA Global Cooperative Conference and Launch of IYC 2025

The ICA Global Cooperative Conference (GCC) and General Assembly (GA) 2024 were successfully held in New Delhi, India, from 25 - 30 November 2024. Hosted by the IFFCO in close collaboration with the Indian cooperative movement, the event gathered over 3,000 delegates from 100 countries.

Launch of the International Year of Cooperatives 2025 in New Delhi



Indian Prime Minister, H.E. Mr. Narendra Modi, officially inaugurating the IYC 2025 in the presence of distinguished leaders

A highlight of the conference was the historic launch of the UN IYC 2025 in New Delhi. The launch ceremony was graced by distinguished leaders, including India's Prime Minister, H.E. Mr. Narendra Modi; Bhutan's Prime Minister, H.E. Mr. Dasho Tshering Tobgay; and Fiji's Deputy Prime Minister, Hon. Mr. Manoa Kamikamica, Minister of Home and Cooperation, Government of India, Mr. Amit Shah; and Mr. Shombi Sharp, UN Resident Coordinator in India.

In his address, Dr. Guarco encouraged cooperators worldwide to embrace younger generations and continue fostering cooperation to ensure a dignified life for all.

Prime Minister Mr. Modi, in his keynote speech, underscored the vital role cooperatives play in India's socio-economic fabric. He noted that India hosts 800,000 cooperatives, which are a way of our lives, as cooperation is the basis of our culture. Emphasizing the partnership between the Government of India and cooperatives as key to sustainable growth, Mr. Modi thanked the United Nations for declaring 2025 the International Year of Cooperatives and called for a global financial institution to support cooperatives worldwide.



ICA President, Dr. Arel Guarco and the ICA Board Members during the IYC flag hoisting

environment and supportive legal and policy frameworks for strengthening their entrepreneurial ecosystem; and promote the growth and development of cooperatives through capacity-building initiatives, knowledge-sharing, and collaborative partnerships.

In a video message, UN Secretary-General Mr. António Guterres acknowledged the indispensable role of cooperatives in addressing global challenges and advancing the SDGs. He stressed that cooperatives embody the spirit of collective action essential to building a better world. Prime Minister Tobgay highlighted Bhutan's alignment with cooperative values, while Mr. Kamikamica expressed Fiji's commitment to learning from global cooperative experiences.

IYC 2025, with the theme *"Cooperatives build a better world"*, is an opportunity for the global cooperative movement to share and celebrate their stories of impact and achievements and plan for a future that builds prosperity for all.

The ICA is working to increase the visibility of cooperatives and raise public awareness about their contributions to sustainable development; advocate for enabling environment and supportive legal and policy frameworks for strengthening their entrepreneurial ecosystem; and promote the growth and development of cooperatives through capacity-building initiatives, knowledge-sharing, and collaborative partnerships.

Get Involved in IYC 2025

To celebrate IYC 2025, the UN General Assembly encourages Member States, the United Nations, and stakeholders to promote cooperatives' contributions to social and economic development. Countries and cooperatives are invited to establish national committees to coordinate IYC 2025 activities. Refer to the [official guidelines](#) for creating National Committees and follow the UN's [specified guidelines](#) to use the IYC 2025 logo and branding. Visit <https://2025.coop/> for global IYC 2025 updates and events. Stay connected on social media via #IYC2025, #CoopsYear, and #cooperativesbuildabetterworld.

Global Cooperative Conference: Key Discussions

Under the theme *"Cooperatives Build Prosperity for All"*, the three-day conference (25-27 November) centred on four key pillars, including cooperative identity, supportive policies, leadership, and a sustainable future.

With over 100 speakers participating in four plenaries and 16 parallel sessions, discussions addressed critical issues facing cooperatives globally. These insights culminated in the [New Delhi](#)

[Action Agenda](#), urging cooperatives, governments, civil society, and the private sector to take concrete steps toward a just society and a safer planet.

General Assembly and Cultural Experience

The ICA General Assembly convened cooperative leaders and members for impactful deliberations. Key highlights included the confirmation of mandates for at-large directors and the announcement of new Directors, alongside comprehensive updates from the ICA President and Director General. Delegates approved the Work Plan 2025 with a special focus on the IYC and reviewed the Strategic Plan 2026-2030. Crucial reports were presented, including those from the Working Group on voting rights and membership fees, along with proposed amendments to the Internal Rules of the General Assembly. The Cooperative Identity Consultation and its accompanying recommendations generated substantial discussion, highlighting the Assembly's pivotal role in shaping the future direction of the cooperative movement. The international delegates visited historic and cultural tourism sites, including the Taj Mahal in Agra and cities like Ahmedabad, Jaipur, and Varanasi.

Rochdale Pioneers Award 2024



Dr. Awasthi receiving the Rochdale Pioneers Award 2024

A significant moment during the event was the presentation of the prestigious [Rochdale Pioneers Award 2024](#) to Dr. Uday Shanker Awasthi, Managing Director of IFFCO. A chemical engineer who joined IFFCO in 1976, Dr. Awasthi has been instrumental in driving the cooperative's remarkable growth, increasing production capacity by 292% and net worth by 688%. Under his leadership, IFFCO has become India's largest fertiliser producer and the world's largest cooperative by turnover relative to GDP per capita.

Upon receiving the award, Dr. Awasthi remarked, "I am deeply humbled and honoured to receive this prestigious award. This recognition belongs not just to me but to the entire IFFCO family, whose dedication and hard work have driven the cooperative's success."

Regional Participation at ICA GCC

The ICA Asia-Pacific Regional Office actively contributed to the ICA GCC through two dedicated parallel sessions and its participation in the Cooperative Haat (trade fair), promoting cooperation, education, and trade among cooperatives.

The office organized two sessions focusing on 'Cross-Regional Cooperation' and 'Cooperatives in Educational Institutions.'

The session on "[Cross-Regional Cooperation to Build Prosperity for All](#)" brought together all four ICA Regional Directors, moderated by Ms. Cecile Berranger from the Food and Agriculture Organization of the UN (FAO). Dr. Sifa Chiyoge (Africa) highlighted Africa's potential to address global food security despite systemic challenges like outdated farming systems and financial constraints. Mr. Balasubramanian Iyer (Asia-Pacific) emphasized the region's agricultural

strength, citing key cooperatives such as AMUL (India), Nong-hyup (South Korea), and Zen-noh (Japan). He stressed collaboration, innovation, and robust governance as key opportunities. Ms. Agnes Mathis (Europe) shared how European cooperatives are shifting from international to transnational models, leveraging EU policies to enhance trade. Mr. Danilo Salerno (Americas) discussed post-pandemic recovery and highlighted successful cooperatives driving rural transformation. The session underscored the need for enhanced cross-regional cooperation, innovative solutions, and policy advocacy to build resilience and ensure cooperative sustainability.



Snapshots of the two parallel sessions that the regional office planned and organized at the ICA Global Cooperative Conference

The second parallel session explored the [*role of CEIs in fostering cooperative identity and leadership among youth*](#). The key presentations were made by Dr. C. Pitchai (Gandhigram Rural Institute (GRI), India) on a successful school cooperative model in Tamil Nadu, promoting self-reliance and democratic governance; Dato Kamarudin Ismail (the Malaysian National Cooperative Movement (ANGKASA), Malaysia) on their efforts in integrating cooperative education into universities; Mr. Patxi Olabarria (Basque Cooperative High Council, Spain) on Spain's model combining cooperative education with real-world applications and Mr. Junki Ito (Student Committee of the National Federation of University Co-operative Associations (NFUCA), Japan) who shared insights on student-run cooperatives that nurture leadership and collaborative skills. The session concluded with a consensus on scaling CEI initiatives globally, sustaining investments in cooperative education, and strengthening partnerships to cultivate future cooperative leaders.



From left to right - Mr. Douglas with Members in Korea, Japan, and China

The Cooperative Haat showcased the rich diversity of cooperative contributions toward prosperity and sustainability. Featuring 15 organizations from various countries, the Haat provided a vibrant platform for cooperatives to network, exchange ideas, and explore trade opportunities.

Key exhibitors included:

- Department of Agricultural Marketing and Cooperatives (Bhutan)
- IFFCO, AMUL, Krishak Bharti Cooperative Limited (KRIBHCO), NCUI Haat, National Cooperative Development Corporation (NCDC), SEWA Federation, Haryana State Cooperative Supply and Marketing Federation Limited, Fair Trade, ESAF Cooperative, and Uralungal Labor Contract Cooperative Society Ltd. (ULCCS) from India
- Iran Chamber of Cooperatives (Iran)
- National Association of Mongolian Agricultural Cooperatives (Mongolia)
- Mondragon (Spain)

The ICA-AP Trade and Business Committee participated through a shared booth featuring members ANGKASA (Malaysia), ICC (Iran), and ULCCS (India). The booth showcased cooperative products while promoting the Committee's mission to enhance cross-border trade and cooperation.

Through its strategic participation in conference sessions and the Cooperative Haat, the ICA regional office reinforced the importance of cooperation in education, trade, and governance to build a sustainable and prosperous future for all.

Chapter 3: Empowering Youth & Women in Cooperatives

Empowering youth and women is crucial to building sustainable and inclusive cooperative movements. In 2024, the ICA-AP actively promoted initiatives that fostered youth engagement and strengthened women's leadership across the region. Through campaigns, educational programs, and strategic partnerships, ICA-AP championed the role of young people and women as significant actors in cooperative enterprises. This chapter highlights key initiatives undertaken by our youth and women committees that showcased innovative approaches to inclusivity, capacity building, and environmental sustainability within the cooperative movement.

Youth Programs

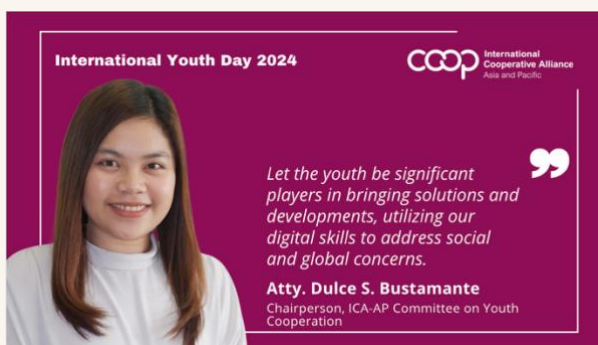


Participants at the Asia Pacific Young Farmers Camp and Agrilympics

International Youth Day 2024

The theme for International Youth Day (IYD) 2024 was “From Clicks to Progress: Youth Digital Pathways for Sustainable Development.”

Atty. Ms. Dulce S. Bustamante, Chairperson of the ICA-AP Committee on Youth Cooperation (ICYC), shared a [solidarity message](#) urging cooperative youth to foster digitalization and inclusivity, thereby contributing to the acceleration of the SDGs.



Asia Pacific Young Farmers Camp and Agrilympics

The Asian Farmers' Association for Sustainable Rural Development (AFA), Pacific Farmer Organizations (PFO), and the ICA-AP organized the first [Asia Pacific Young Farmers' Camp and Agrilympics](#) from 12-16 August 2024, at the University of the Philippines, Los Baños, Laguna. The theme of the event, "*Strengthening Young Farmers' Engagement in Cooperatives and Organizations to Contribute to Safe, Just, and Resilient Food Communities*," aimed to raise awareness about agriculture as a viable career and encourage youth participation in the cooperative sector.



Participants, after receiving their certificates

Around 120 young farmers from 20 countries, including members of ICYC, participated. The week-long camp kicked off with a vibrant Parade of Nations, celebrating the diversity and unity of young farmers from across the Asia-Pacific region. The lighting of the cauldron, inspired by the Olympic Games, marked the official opening of the camp and set the tone for a week of engaging activities. The event featured workshops, training sessions, exhibitions, and networking opportunities to support young farmers in sustainable agriculture. The week-long camp featured workshops, training sessions, exhibitions, and networking opportunities to support young farmers in sustainable agriculture. Atty. Bustamante, ICYC Chairperson, highlighted the importance of IYD, which is celebrated to recognize the role of youth in driving sustainable development. Mr. Balu Iyer, ICA-AP Regional Director, shared a video message highlighting the crucial role of youth in creating sustainable and resilient food systems. Mr. Shree Padmanabhan, secretary of ICYC, moderated a plenary that delved into enabling policies and good practices for engaging young farmers. This session featured speakers who shared valuable insights on policies and best practices. Ms. Sita Hindowar, an ICYC member from India, representing the Indian Farmers Fertilisers Cooperative (IFFCO), gave a comprehensive presentation on Cooperatives as a viable model. During the closing ceremony, it was announced that the next edition of Young Farmers Camp and Agrilympics will be held in a Pacific Island country in 2026.

Go Green Campaign 6.0



ICYC members conducting tree plantation activity for Go Green Campaign 6.0 in Imus City

The ICYC, in partnership with the Rotary Club of Imus and the Rotaract Club of Imus, celebrated the sixth edition of the Go Green Campaign (GGC) on 15 August 2024 in Imus City, the Philippines. GGC aims to empower young leaders in building a sustainable future and promoting green jobs. GGC was launched in 2018 with a vision to connect youth with the SDGs and enhance the cooperative movement's identity as a sustainable model for the environment and society.

Members of the ICYC, Rotary Club of Imus, and Rotaract Club of Imus planted around 30 Banaba saplings along Ragatan Road. The location was specifically chosen by one of the partners, the City Environment and Natural Resources Office, as this road is included in the Strategic Plan of the local government to be developed into a friendly community for all motorists, pedestrians, and the whole community of Anabu I-C. It is a public space wherein future parks, commercial spaces, and other infrastructures will be built, thereby needing to be balanced ecologically. ICYC also encouraged its members, who could not join the campaign in the Philippines, to initiate environmental programs (such as tree planting or clean-up, and seminars) with their cooperatives in their respective countries. As part of the ICYC's ongoing commitment to environmental sustainability, the seventh edition of the GGC will focus on promoting green jobs, creating awareness, and providing opportunities for youth to engage in sustainable employment.

Women's Programs



A group picture of participants of the Women CEOs in Cooperatives Summit in Hanoi, Vietnam

International Women's Day 2024

The theme for International Women's Day (IWD) 2024 was "*Invest in Women, Accelerate Progress*". Ms. Chitose Arai, Chairperson of the ICA-AP Committee on Women, shared a [solidarity message](#) sharing committee's work and urging cooperators in the Asia and Pacific region to continue allocating their time to hear, see, understand, and acknowledge women's voices and facilitate dialogues so that we continue to prosper collectively and develop sustainably.



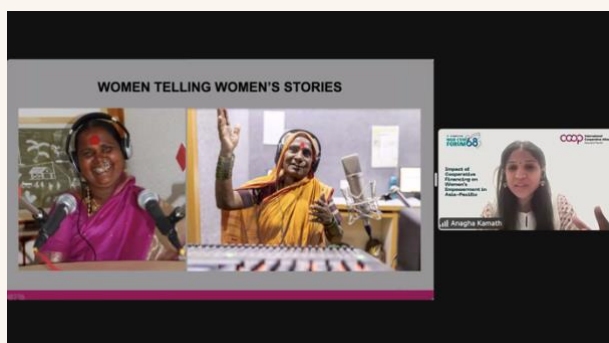
Webinar on International Women's Day

Aligned with the United Nations theme "[Count Her In: Invest in Women. Accelerate Progress](#)" for International Women's Day 2024, the ICYC convened an online forum on "INSPIRE INCLUSION: An International Forum on Youth, Women, and Cooperatives" on 8 March 2024 to commemorate International Women's Day (IWD).

The forum focused on promoting women's economic empowerment in the cooperative sector, recognizing their vital role in driving cooperative growth, inclusivity, and gender balance. Speakers from across the cooperative movement shared the challenges faced by women, along with inspiring success stories of women and youth who have made significant contributions to cooperative development. Presentations highlighted gender-based barriers and explored strategies for building resilience and creating more inclusive environments. The discussions also emphasized how youth engagement can further support and enhance women's empowerment within cooperatives.

Ms. Ana Aguirre, President of the ICA Youth Committee (Global), expressed her support for the advocacy of ICYC for women and youth empowerment. Ms. Nelusha Deshani of the National Cooperative Council of Sri Lanka elucidated "Sri Lanka's Initiatives to Engage Young Women in the Cooperative Sector." She highlighted the important role women and youth have played in the history and sustainability of cooperatives in Sri Lanka, emphasizing that women make up the majority of cooperative members in the country. Another speaker, Ms. Salonie Muralidhara, Strategic Consultant of SEWA Cooperative Federation, India, also discussed women's involvement in developing the Indian cooperative movement.

NGO CSW68 Forum Parallel Event: "Impact of Cooperative Financing on Women's Empowerment in Asia-Pacific"



Presentation by Ms. Anagha Kamath on initiatives of Mann Deshi Mahila Sahakari Bank (India)

The ICA-AP Committee on Women and the Committee on Credit and Banking co-organized a virtual side event titled '[Impact of Cooperative Financing on Women's Empowerment in Asia-Pacific](#)' during the NGO CSW68 Forum on 12 March 2024. Attended by around 90 participants from Asia, Africa, and Europe, the event highlighted the cooperative banks, credit societies, and insurance businesses' role in advancing gender equality and empowering women.

Ms. Chitose Arai emphasized the 2024 IWD theme and stressed the need for cooperative initiatives that reduce gender disparities. Mr. Arvind Kumar Srivastava, ex-General Manager of NABARD, India, delivered the keynote address. He shared successful examples of cooperative banks supporting women, such as the Mann Deshi Mahila Sahakari Bank in India, the Mahila Milan Savings and Credit Cooperative in Nepal, and the Bangladesh Samabaya Bank. He emphasized the importance of responsible governance, women-centric financial products, improved data systems, and skilled human resources to ensure cooperative banks' sustainability and effectiveness.

The thematic presentations highlighted innovative cooperative initiatives advancing women's economic empowerment. Ms. Madhu Rayamajhi from Nepal's National Cooperative Bank Ltd. (NCBL) shared efforts such as 50:50 gender representation, 33% board reservation for women, and fintech solutions for financial access. Ms. Anagha Kamath from Mann Deshi Bank in India discussed tailored products like micro-savings, umbrella loans, and digital support via women's 'sakhis'. Ms. Sylvia Quinesio from 1CISP, Philippines, introduced Koop4HER, an insurance product focused on women's health and entrepreneurship. Ms. Yuki Nishimoto from Japan's CO-OP Insurance (Kyosai) Consumers' Co-operative Federation shared women-centric insurance and breast cancer awareness initiatives.



Panelists during the discussion on why financial cooperatives are preferred choice for women

During the panel discussion, Mr. K.K. Ravindran, Chairperson, ICA-AP Committee on Credit and Banking and Managing Director, National Cooperative Agriculture and Rural Development Banks' Federation Ltd. (NAFCARD) in India; Ms. Elenita V. San Roque, CEO, Asian Confederation of Credit Unions (ACCU) in Thailand; and Ms. Sylvia Quinesio shared their views on why financial cooperatives remain a preferred choice for women. Key reasons include cooperative values of inclusivity, ownership, customized

financial solutions, and supportive environments that empower women.

The event underscored the importance of adopting digitalization to enhance cooperative services and sustain competitiveness. Panelists also encouraged collaboration between cooperatives to strengthen financial security for women. Mr. K.K. Ravindran, Chairperson of the ICA-AP Credit and Banking Committee, emphasized that investing in women is vital for achieving sustainable economic growth and social equity.

Asia-Pacific Women CEOs in Cooperatives Summit: 'Empowering Leadership: Navigating the Future of Cooperatives with Women at the Helm'

The [Asia-Pacific Women CEOs in Cooperatives Summit](#), held in Hanoi, Vietnam, from 29 to 31 July 2024, focused on empowering women's leadership in cooperatives. Hosted by the Vietnam Cooperative Alliance (VCA), the summit was themed "*Empowering Leadership: Shaping the Future of Women-Led Cooperatives*" and brought together nearly 100 delegates from across the Asia-Pacific region.



Dignitaries at the opening ceremony of the Women CEOs in Cooperatives Summit

The event was inaugurated by prominent leaders, including the Secretary of the Party Central Committee, Head of the Central External Relations Commission, Mr. Le Hoai Trung, Country Director of ILO Country Office for Vietnam, Ms. Ingrid Christensen, Executive Director of Cooperative News, Ms. Rebecca Harvey (as keynote speaker), ICA-AP President Dr. Chandrapal Singh Yadav, VCA President Mrs. Cao Xuan Thu Van, and Women Committee Chairperson Ms. Chitose Arai.

The speakers emphasized the importance of women's leadership in cooperatives. Mrs. Van shared Vietnam's progress, noting women's growing roles in agricultural cooperatives and the One Commune One Product (OCOP) program. Mr. Trung expressed hope that the Summit would boost awareness of women's contributions. Ms. Arai called for a strong regional network of women leaders, while Ms. Christensen highlighted the need for better market access, skills, and technology for women. Dr. Yadav urged breaking gender stereotypes, and Ms. Harvey encouraged women to lead with confidence and mutual support.



Participants engaged in different activities and sessions at the Summit

Over two days, 60 women CEOs and leaders engaged in sessions on:

- **Mentorship and Leadership Development:** Speakers from India, the Philippines, and the Netherlands shared insights on overcoming socio-economic and environmental challenges.
- **Advocacy for Gender-Inclusive Policies:** Leaders from Nepal, Japan, and Vietnam presented successful approaches to promoting women's welfare through cooperative laws and initiatives.
- **Personal Development and Work-Life Balance:** Leaders emphasized stress management, self-care, and maintaining balance while handling leadership roles.
- **Mentorship and Future Leadership:** Experts highlighted mentorship's role in fostering confident women leaders and expanding cooperative influence.

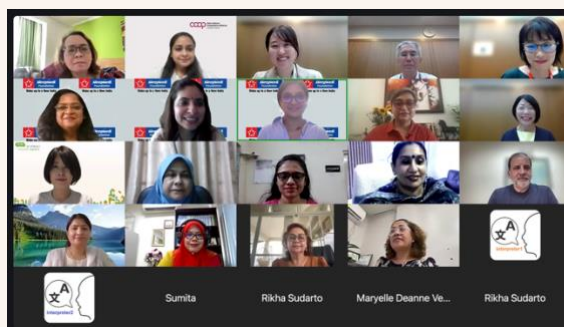
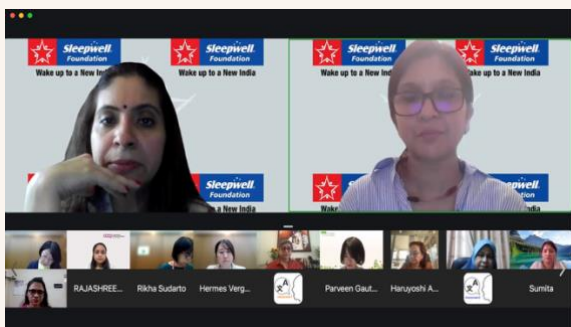
Participants visited Hong Van Cooperative, an agro-tourism and green agriculture success story in Hanoi. The cooperative has transformed its community into a thriving tourist hub, welcoming over 80,000 visitors annually.

The summit concluded by reinforcing the need for continuous investment in women's leadership to ensure sustainable cooperative growth. With a strong focus on mentorship, skill development, and inclusive policies, the summit set a positive trajectory for empowering women leaders in the cooperative sector.

Online Lecture on Emotional Wellness for Women Cooperators

The ICA-AP Committee on Women organized an online lecture on [Emotional Wellness for Women Cooperators](#) on 6 September 2024, in collaboration with Sleepwell Foundation India. It was attended by 27 participants from India, Japan, Malaysia, Nepal, and the Philippines.

The lecture focused on stress and anger management as key sub-themes and was conducted by two mental health counsellors, Mrs. Neelam Agarwal and Mrs. Parul Khanna Parashar. The experts focused on understanding how stress reflects in the human body and impacts it, followed by discussing the common myths about anger.



Snapshots of the webinar with counsellors from Sleepwell Foundation and participants

The counsellors performed a short role-play to explain various types of anger and discussed strategies to manage stress and anger. The counsellors highlighted that while stress and anger affect everyone, they affect women differently. Due to the gendered nature of society, women's symptoms of stress often go unnoticed or are ignored by women themselves. This gets amplified when women are in leadership positions and their capability to handle stress at work is compared to men. Similarly, it is not easy for women leaders to show or express their anger at work, as it is seen in a negative light and is not encouraged.

This was the first time that the Committee organized a session on emotional wellness and mental health. The lecture was well received by Committee members, and they requested more such sessions in the future.

ToT on Climate Change and Action for Women Cooperators

The ICA-AP Women's Committee organized the first [ToT on Climate Change and Action](#) for Women Cooperators in Thimphu, Bhutan, from 21 to 24 October 2024. It was hosted by ICA member - Department of Agricultural Marketing and Cooperatives (DAMC) under the Ministry of Agriculture and Livestock (MoAL) and was conducted in partnership with the National Confederation of Cooperatives (NATCCO, the Philippines).



From left to right - participants during group activities and presentation, and a group picture of participants after receiving their certificates

The Women's Committee, with support from JCCU, initiated this ToT program in 2022 as part of ICA-AP's ongoing efforts to empower women in cooperatives to lead climate action and developed a training manual as a tool for the ToT. In 2023, the manual and training methodology were tested in Vietnam, following which, the feedback and suggestions were incorporated into the manual as well as the methodology. Bhutan was chosen for the first ToT due to its high level of environmental awareness, though it faces serious challenges from climate change. Attended by 25 women representatives from government agencies, cooperatives, and the private sector

from across Bhutan, the ToT was conducted by Ms. Daisybelle M Cabal (Chief Operating Officer) and Ms. Lasalette M Gumban (Head, Advocacy Unit) from NATCCO.

It focused on understanding the link between climate change and cooperative action, promoting environmental sustainability, building leadership capacity among women, and developing practical action plans. The training emphasized the connection between climate change and cooperative work, especially in agriculture, and focused on building women's leadership in environmental projects. Participants were encouraged to develop action plans to address climate issues in their regions.

The initiatives highlighted here showcase ICA-AP's strong commitment to empowering youth and women through cooperative development. By fostering environmental awareness and action, leadership capacity building, and financial inclusion of youth and women, these efforts have paved the way for a more inclusive and resilient cooperative movement in the region.

Chapter 4: Strengthening International Partnerships & Capacity Building

ICA-AP continued to strengthen its international partnerships and expand capacity-building efforts to empower cooperatives across the Asia-Pacific region.

The second phase of the ICA-EU partnership marked a major milestone, reinforcing the role of cooperatives as key actors in achieving the SDGs. The ICA-MAFF training programs and various other cooperative development projects equipped cooperatives with the tools, knowledge, and networks necessary to drive sustainable growth.

ICA-EU Financial Framework Partnership Agreement (FFPA) Phase 2



The ICA global and regional teams at the kick-off workshop in Brussels

In April 2024, the ICA and the European Commission's Directorate General International Partnerships (DG INTPA) signed a second Financial Framework Partnership Agreement (FFPA) on "Cooperatives: People-Centered Businesses for Sustainable, Democratic, and Inclusive Development" (or #coops4dev 🌍). It builds on the successful Phase 1 partnership and creates more opportunities for the regions. To learn more about the work and activities of ICA-AP in FFPA 1, read our [project report](#).

Phase 2 aims to contribute to a strong cooperative movement that supports the achievement of the SDGs by 2030. With a focus on five objectives - knowledge sharing, research, advocacy, communication, and management, the program brings together ICA's global and regional offices.



Study Report on Government-Cooperative Partnerships

A kick-off workshop in Brussels introduced the new workstreams and set the tone for coordinated action across regions, including planning for IYC 2025.

As part of FFPA2, ICA-AP commissioned a [study on Government-Cooperative Partnerships](#) during the 11th APCMC. The research, led by Dr. Yashavantha Dongre, reviewed frameworks in 10 countries and highlighted significant differences in government engagement, with some countries having strong legal support while others faced challenges in cooperative development. Key success factors included fiscal incentives, human resources, and financial contributions, alongside stakeholder consultation and clear partnership guidelines. The findings emphasize the crucial role of government-cooperative collaboration in fostering sustainable growth. The FFPA2 program team coordinated the study and published the findings in a comparative report to guide stronger public-cooperative ties.

ICA-AP also participated in the [Aflatoun Asia Regional Meeting 2024](#) in the Philippines, where Ms. Monalisa Kashyap presented on “youth in cooperative development”. The event brought together regional stakeholders to share insights on youth entrepreneurship, digital education, and climate change learning.

In October, a [Strategic Dialogue on Cooperative Development for Rural and Agrifood Systems](#) was held in partnership with FAO’s Near East and North African Region Office (FAO NENA) and ICA Africa. The dialogue highlighted agricultural cooperatives’ role in food security and rural transformation, calling for policy reforms and greater regional collaboration.



L-R: Participants at the APCDP webinar and Aflatoun Regional Meeting

The [Asia-Pacific Cooperative Development Platform \(APCDP\)](#) gained momentum as a regional hub for knowledge sharing among cooperative development organizations. Following a successful introductory webinar and a strategic meeting during the ICA Global Conference, APCDP outlined plans to improve visibility and coordination through mapping, communications, and member assessments.

Responding to members' training needs, ICA-AP launched a virtual training series titled "Empowered Leadership, Thriving Cooperatives" under FFPA2. Two sessions, led by India’s Access Livelihoods in [November](#) and Australia’s Business Council of Cooperatives and Mutuals (BCCM) in [December](#), focused on cooperative governance principles, practical challenges, and global case studies. With active participation from our members, the sessions provided valuable frameworks and tools to strengthen governance and leadership in cooperatives.

ICA-MAFF (Japan) Capacity Building Program



Participants during a cooperative visit in Thailand

The ICA-MAFF (Japan) Capacity Building Program, a collaboration between the Ministry of Agriculture, Forestry and Fisheries (MAFF) of Japan and the ICA Asia-Pacific Regional Office (ICA-AP), continues to strengthen capacities in the agricultural cooperative sector in Asia and Africa under the Capacity Building Project for Agricultural Cooperative Sector in Asia and Africa (CBC Project in AA). Each year, the program includes three thematic training courses focused on women cooperators, African countries, and leadership, along with a dedicated follow-up module.

Capacity Building of Farmers to Respond to Challenges through Development of Agricultural Cooperatives



Group picture of participants after receiving their certificates at the closing ceremony

Two rounds of this course were held in Japan in collaboration with the Institute for the Development of Agricultural Cooperation in Asia (IDACA), in [February \(FY 2023-24\)](#) and [October \(FY 2024-25\)](#). The participants were nominated from Africa by ICA Africa and the World Farmers' Organisation (WFO). Both courses followed a blended model of pre-training home country assignments, action plan development, and immersive in-country

training in Japan, including visits to JAs in Chiba, Saitama, and Tokyo, and the Zen-Noh Research & Development Center. Classroom topics included GAP Certification, SHEP, technical management, business models, and rural financing. Participants gained insights into Japan's agricultural cooperative system and ended the training by presenting their action plans and receiving certificates.

"Promotion of Sustainable Agriculture and Improvement of Farmers' Income through Development of Agricultural Cooperatives"



Group picture of participants after completing first module with CLT in Thailand

Held in [March \(FY 2023-24\)](#) and [August \(FY 2024-25\)](#), these dual-location training courses took place in **Thailand and Japan** in collaboration with the Cooperative League of Thailand (CLT) and IDACA. Participants from countries including Bangladesh, Bhutan, Cambodia, Fiji, Indonesia, the Philippines, and Thailand explored cooperative governance, agricultural business models, and innovative practices such as 6th Industrialization and organic farming. The sessions combined classroom learning with study visits, culminating in the presentation of tailored action plans. This cross-country learning format offered a well-rounded perspective on regional and international approaches to agricultural cooperative development.

Follow-Up Mission in Africa



ICA-AP and IDACA with ICA Africa team during follow-up mission

In April 2024, Mr. Balasubramanian Iyer, Regional Director of ICA-AP, along with Mr. Hirofumi Kobayashi, Executive Director, and Ms. Oshita Eiko from IDACA, Japan, conducted a follow-up mission in Nairobi. They engaged with past participants from Kenya, Uganda, Rwanda, and Mauritius to assess the implementation of their action plans. These visits emphasized Japan's strategic commitment to Africa's agricultural development and offered valuable insights into the practical outcomes and challenges faced by trainees. Discussions reinforced the importance of continued engagement and adaptation of learnings to local contexts.

What do participants have to say about these training programs?

"The training program was well coordinated, organized, and systematic. The diversified learning platforms, including the training materials, study visits, and lectures, are easily understandable. We gained a lot of valuable ideas, insightful knowledge, experiences, and exploration from this program on the cooperative movement in Thailand towards successful and sustainable business ventures." - Mr. Pema Wangchuk from Bhutan

“The opportunity to learn about various agricultural practices and techniques provided a wealth of knowledge that I can apply directly to our cooperative. I appreciated the hands-on approach and the opportunity to see successful farming models. The training not only broadened my understanding but also inspired new ideas that I want to implement. The training has equipped me with the skills and knowledge needed to drive innovation and success in our cooperative. I am very grateful for the hospitality and support provided by IDACA staff in Japan, which made this learning journey smooth and memorable.” - Mr. Napaphat Jaroenchotworakun, a participant from Thailand.

Additional Training and Development Initiatives

Other than implementing knowledge-sharing and capacity-building projects directly, ICA-AP also engages in such initiatives through its sectoral committees and in collaboration with its international partners. Some of these initiatives this year included:

Regional Workshop on Coop-2-Coop Collaboration: Uniting Through Trade and Consumer Networks



Group picture of participants at the ICA-AP Regional Workshop in Vietnam

The regional workshop was held by the ICA-AP Committee on Consumer Cooperation, Committee on Trade & Business, and Saigon Co-op in Vietnam. It marked a significant milestone in fostering cooperative practices and trade networks within the Asia-Pacific region. Held from 20 to 24 May in Ho Chi Minh, Vietnam, the event centered on the theme [“Coop-2-Coop Collaboration: Uniting Through Trade and Consumer Networks”](#) and was attended by 30 participants from 9 countries. Throughout the workshop, participants engaged in a series of sessions to learn best

practices of cooperative trade, identifying and overcoming challenges, studying successful business models, and establishing an international cooperative network. The diverse range of topics included successful models of Co-op to Co-op (C-2-C) trade, strategies employed by Saigon Co-op for success, challenges associated with C-2-C trade, policies contributing to the success of consumer cooperatives, and opportunities for cross-border partnerships. Participants visited various Saigon Co.op stores, gaining practical insights into cooperative practices and retail operations. They also engaged in a cultural and historical excursion to the renowned Cu Chi tunnels, a significant historical site located in Ho Chi Minh City. The regional workshop in Vietnam was a pivotal moment in advancing cooperative practices and fostering regional collaboration within the Asia-Pacific retail sector.

“Youth in Cooperatives as Key Drivers of Digital Transformation in Local Communities - YOU COOL” Project

On 18 September, the [“YOU COOL”](#) project was launched in Hanoi, Vietnam, to empower youth in cooperatives as leaders of digital transformation in local communities. Supported by the EU, the three-year project is a collaboration between the Vietnam Cooperative Alliance (VCA) and Haliéus, with support from ICA-AP, the ILO, Agriterria, and others. It focuses on improving digital

skills, promoting cooperative governance among youth, and driving the digitization of cooperatives, with a special emphasis on the coffee supply chain. The launch event, attended by ICA-AP and key stakeholders, highlighted the project's potential to benefit 9.4 million cooperative members by enhancing digital access and innovation.

ICA-AP Training Program for Managers of Consumer/ Retail Coops



Participants visiting Coop Kobe as part of their exposure visit to consumer coops

The ICA-AP Consumer Committee and JCCU held the 2024 [Training Program for Managers of Consumer and Retail Coops](#) in Japan from 4 to 17 November. Eight managers from Singapore, Vietnam, Korea, Malaysia, and the Philippines participated, learning from lectures and visiting various facilities like retail stores, food factories, and logistics centers of Japanese consumer cooperatives. Participants explored initiatives like eco-friendly practices, digital transformation, and innovative home delivery systems. They also discovered unique approaches, such as

donating part of sales to social causes and using apps to connect members, staff, and manufacturers. The program ended with presentations where participants shared how they plan to use these insights to improve their cooperatives.

SuperWE Coffee Project Steering Committee & Field Mission in Lao PDR

From 4 to 8 November, ICA-AP joined a [field mission and Steering Committee meeting](#) for the Sustainable Production and Ethnic Responsible and Women Empowered Coffee Value Chain Project (SuPER WE Coffee project) in Sekong Province, Lao PDR. This initiative focuses on sustainable coffee production, ethical value chains, and empowering women in rural communities. The team visited coffee-producing villages in Dak Cheung district, engaging directly with cooperative members who shared their experiences and challenges. At the Steering Committee meeting in Lamarm, participants, including local officials and EU representatives, brainstormed ideas for scaling cooperatives, strengthening governance, and aligning with international sustainability standards like the EU Deforestation Regulation 2023 (EUDR). The mission wrapped up with a collaborative roadmap to empower coffee producers and foster sustainable livelihoods, reaffirming ICA-AP's dedication to supporting rural communities and advancing ethical agriculture in the Asia-Pacific region.

As we look ahead, our focus will be on expanding these initiatives to address emerging challenges and opportunities in the cooperative sector. Under the ICA-EU FPA2, advocacy, research, visibility, and international development will be scaled up to strengthen cooperatives' role in achieving the SDGs. The ICA-MAFF training programs will continue to empower agricultural cooperatives with global best practices and hands-on learning experiences.

Chapter 5: Promoting Cooperative Visibility, Research, and Knowledge Sharing

In 2024, ICA-AP continued its commitment to enhancing visibility, research, and knowledge sharing to strengthen the cooperative movement across the Asia-Pacific region. Through a series of webinars, publications, conferences, and strategic engagement efforts, ICA-AP provided platforms for cooperatives to exchange insights, address emerging challenges, and explore new opportunities.

Visibility Initiatives

In May, the ICA-AP Regional Office, along with the ICA Global Office, hosted a [Meet and Greet session with Cooperatives in Asia-Pacific](#) to showcase their impactful work and promote ICA membership. Ms. Gretchen Hacquard, Director of Membership at ICA, moderated the session and introduced the ICA's global structure, key activities, member benefits, and upcoming events, including the ICA General Assembly in New Delhi. Mr. Iyer, Regional Director of ICA-AP, provided an overview of the regional office's history, strategic focus areas, and ongoing initiatives. Guest speakers Mr. Santhosh Kumar Shukla from IFFCO (India) and Ms. Sylvia Paraguya from NATCCO (Philippines) shared their organizations' experiences working with ICA and the advantages of being ICA members.



A group picture of participants of the Meet & Greet Session

The facilitators explained the eligibility criteria and membership process, encouraging interested cooperatives to join the ICA network. Participants used the opportunity to engage in discussion, raise queries, and offer suggestions. A representative from Pakistan spoke about their national cooperative movement and emphasized the need for international cooperation to expand business opportunities for cooperatives in the region.

In his closing remarks, Dr. Yadav, President of ICA-AP, emphasized the value of ICA membership and regional cooperation. The session served as a meaningful platform to strengthen ties and encourage new memberships within the cooperative community in Asia and the Pacific.

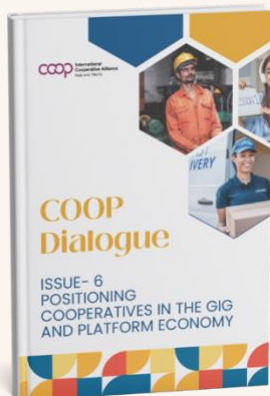
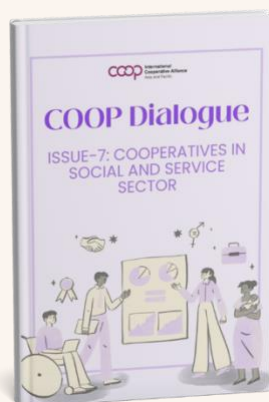
On 6 July, the world celebrated the International Day of Cooperatives (CoopsDay) with the theme "[Cooperatives Build a Better Future for All](#)". Cooperatives showcased their current and historical contributions to building a sustainable future, accelerating efforts to implement the SDGs by 2030. The Asia-Pacific region is home to a diverse and vibrant cooperative movement that has been instrumental in driving socio-economic development, promoting environmental sustainability, and fostering community resilience.

On this CoopsDay, the ICA-AP Regional Office, in its [position paper](#), highlighted the lessons learned and explored how cooperatives can keep making a positive impact and help build a better future for everyone. The office released a [video](#) showcasing the contribution of

cooperatives in the region to building a better future. It also executed a social media campaign called the “[Power of Cooperatives](#),” featuring inspirational messages from the ICA-AP Board Members, which attracted good digital engagement.

Research and Knowledge Sharing

Around CoopsDay, the ICYC launched a series of educational webinars focused on cooperatives called the **E-Coop Series** (Education on Cooperatives). It is a platform to disseminate valuable information on cooperatives to educate and empower youth across the Asia-Pacific region. The first episode focused on “[Understanding Cooperative Law Across Different Countries and Sectors](#).” An exceptional lineup of speakers - Mr. Santosh Kumar, Legislation Director at ICA, Dr. Sagar Wadkar, Adviser for Research and Study at NCUI, and Ms. Prakruthi Upadhyay Pandya, Director of Finance at National Yuva Cooperative Society Ltd. (NYCS), India, provided a comprehensive understanding of the legal frameworks that govern cooperatives. ICYC will continue bringing more informative and engaging sessions. Follow their official [YouTube channel](#) to get notified about future updates.



COOP Dialogue Issue 6 and 7

The Office released two editions of **COOP Dialogue**, its bi-annual magazine. [Issue 6](#) focused on cooperatives in the gig and platform economy, showcasing how they empower marginalized groups and foster sustainable growth, with an emphasis on stakeholder engagement and partnerships with the government. [Issue 7](#) explored the impact of cooperatives in the social and service sectors across Asia-Pacific, with examples from the care economy and worker-owned models. It also featured an insightful interview with Ms. Diana Dovgan, Secretary General of CICOPA, on emerging trends and challenges in these sectors.

As part of its ongoing **Coop Colloquium** series, the ICA-AP Committee on Cooperative Research (CCR) organized three webinars in 2024, each addressing key themes in cooperative development.

The [9th edition](#), in partnership with the Cooperative Institute of Malaysia, explored effective cooperative management through case studies from Malaysia, India, and South Korea, highlighting strategic planning, technology use, and capacity building. The [10th edition](#) focused on India’s cooperative legal frameworks, discussing the challenges of harmonizing state and national laws and the need for balanced, tech-driven, and cooperative-friendly regulations. The [11th edition](#) examined government-cooperative partnerships, sharing findings from a regional study and emphasizing policy alignment, dedicated cooperative departments, and stronger dialogue to improve collaboration and service delivery.

The ICA-AP CCR organized its annual [Cooperative Research Conference](#) from 16 to 18 October in collaboration with Uralungal Labor Contract Cooperative Society Ltd. (ULCCS) and the Indian Institute of Management Kozhikode (IIM-K) in Kerala, India.



L-R: Release of ULCCS Centenary Declaration on Cooperatives in the Next Industrial Revolution and the Participants at the Research Conference

The conference featured plenary sessions, panel discussions, and presentations of 84 research papers from across the Asia-Pacific region, providing valuable insights into the role of cooperatives in promoting social and economic inclusion. Notable paper presentations included discussions on the impact of digital transformation, youth engagement, platform coops, and sustainable development within the cooperative sector. The conference was organized into three Industry panels on digital transformation in cooperatives, sharing international best practices in sustainable agriculture, and the opportunities and challenges of developing sustainable agriculture (with a focus on Kerala and India). Additionally, the conference highlighted research on the unique role of cooperatives in Kerala's knowledge economy.

On the sidelines, a Young & Emerging Scholars (YES) workshop was organized in collaboration with Young Scholars Initiative (YSI), iNET, New York, on 15 October. It offered an intensive platform for young cooperative entrepreneurs and focused on equipping them with the tools and knowledge needed to drive social impact through cooperative ventures. With a series of interactive sessions and skill-building exercises, the workshop emphasized themes like innovations, digital tools for social enterprises, and financial management.

The conference presented the Mauritz Bonow Awards for the eighth consecutive year. The first prize was awarded to Mr. Stefano Tortorici from Scuola Normale Superiore, Italy, for his paper "Redefining Platform Cooperatives Identities, Dimensions and Challenges." The second prize was awarded to Mr. Kanchan Koner from the University of Burdawa, India, for his paper "Mapping the Research Landscape on Cooperative Marketing in Agriculture: Bibliometric Study."

Chapter 6: Driving Cooperative Growth through Trade, Digitalization, and Innovation

In an era defined by rapid technological advancements and evolving trade landscapes, cooperatives in the Asia-Pacific region are embracing digitalization, innovation, and strategic trade partnerships to drive sustainable growth. ICA-AP's various committees have been at the forefront of these efforts, helping cooperatives adapt to new trends. From managing regional rice supply to promoting digital banking and youth-led digital cooperative platforms, the committees are working to ensure that cooperatives stay relevant and competitive in today's fast-changing world.

Strengthening Trade and Business

In February, the ICA-AP Trade and Business Committee unanimously approved a resolution to establish the Asia-Pacific cooperative movement as a facilitation platform for the efficient management of rice supply import and export. Led by Datuk Seri Dr. Abdul Fattah Abdullah, President of the Committee and ASEAN Cooperative Organization (ACO) and Vice-President of ICA-AP, the resolution highlighted the importance of inter-cooperation in addressing community needs, particularly in food security. The outcomes of the same were presented at the 11th APCMC in Jordan.

The committee also organized a forum on '[Cooperative Principle in Action: Principle 6 - Cooperation Among Cooperatives](#)' in partnership with ANGKASA and CLT. The forum familiarized members with the significance and direct advantages of adopting the cooperative-to-cooperative (C-2-C) trade model through knowledge exchange. It also assessed the level of cooperatives' engagement with Principle 6, emphasizing cooperation among cooperatives. The forum witnessed participation from 17 committee members from six countries - Malaysia, Thailand, Sri Lanka, Vietnam, China, and the Philippines, and 25 participants joined the forum online.



L-R: Delegates at Trade & Business Committee Meeting and Panelists during Trade Dialogue

In September, the Committee organized a Trade Dialogue in Kunming, Yunnan Province, China. It focused on the transformative potential of E-commerce, Big Data, and Artificial Intelligence (AI) for cooperatives. The opening ceremony featured key addresses from Mr. Yi Zong, Vice President of the Board of Supervisors at ACFSMC, Datuk Seri Dr. Abdul Fattah Abdullah, Vice

President of ICA-AP and President of ANGKASA, Mr. Balasubramanian Iyer, Regional Director of ICA-AP, and Mr. Ligui He, Director of Yunnan Provincial Coop. One of the sessions explored e-commerce for cooperative growth with insights from panelists - Ms. Christie Rowena Corpuz Plantilla (Philippines, FPSDC), Mr. Cheng Haixing (Singapore, FairPrice Group), and Mr. Lim Sungwoo (Korea, NACF). Another session focused on Big Data, featuring presentations from Mr. Muhammad Hudhaifa Ahmad (Malaysia, MDS), Mr. Paritosh Paudyal (Nepal, NCF), and Ms. Yuemin Chen (China, CCECL). And the final session, on AI, included Mr. Cheng Haixing (Singapore, FairPrice Group), Mr. Sumitani Noboru (Japan, JCCU), and Ms. Luna Xue (China, CNAMPGC) as key speakers. The discussions emphasized how integrating E-commerce, Big Data, and AI can drive sustainable growth and operational efficiency for cooperatives. The delegates visited the Yunnan Supply and Marketing Electronic Commerce Co., Ltd., the Songming County Flower Cooperative, and Yunnan Mushroom Biotechnology Co., Ltd., which provided valuable insights into innovative agricultural practices and business opportunities in the region.

Adopting Digital Technologies

In April, ICA-AP's newly constituted Committee on Agriculture and Environment (ICAE) organized a webinar on "[Climate Smart Agriculture: Perspectives for the Asia and Pacific region](#)." The webinar provided a platform for stakeholders to delve into the challenges and opportunities surrounding climate-smart agriculture (CSA) and its role in building resilient food systems. It sought to foster dialogue on various facets of CSA, including its transformational potential, barriers to adoption, and opportunities for financing. It featured two expert speakers, Mr. Takayuki Hagiwara, Country Representative - India, Food and Agriculture Organization (FAO), and Dr. S. Naresh Kumar, Head Principal Scientist, Indian Agriculture Research Institute (IARI). Mr. Hagiwara touched upon the need for an Agrifood Systems approach that incorporates agrifood industry development, private sector engagement, involvement of youth, sustainable water use, soil health, farm efficiency, governance, stakeholder collaboration, capacity building, and policy frameworks. Dr. Kumar delved into the scientific aspects of climate change and climate-resilient practices. Both presentations enriched the discussions and underscored the importance of collaborative action in addressing the challenges of climate change and food security. The event attracted a diverse audience comprising cooperative leaders, policymakers, researchers, and development practitioners.



L-R: Participants in Webinar on CSA and Presentation on University Coop App by NFUCA

In June, the ICA-AP Committee on Cooperatives in Educational Institutions (ICEI) organized a webinar titled "[Digital Cooperative Platforms by and for Youth - Perspectives for the Asia and Pacific Region](#)". Mr. Ichiro Nakamori, Managing Director of NFUCA, Japan, and Vice-Chairman of ICEI, presented a detailed overview of the Univ Coop App, a versatile app for students with features like eMoney, meal plan details, and ways for parents to top up funds. Mr. Moosa Mehar MP, CEO of Tinkerhub Foundation, India, shared the inspiring journey and innovative projects of Tinkerhub. Founded in 2014 by young students from various colleges, it has grown into a 21,000+

strong community of learners and mentors across 61+ campuses. Mr. Zaiwin Kassim, Chairman of KOBIS, Malaysia, discussed the Cooperative Digitalization Action Plan (DigiKOP) 2030, which aims to promote youth enterprises through technology and innovative approaches. Around 90 participants from across the region discussed the potential of digital cooperative platforms in empowering youth and fostering sustainable development across the Asia-Pacific region.

Promoting Financial Innovation

In June, the ICA-AP Committee on Credit and Banking, along with ACO and ANGKASA, organized the [International Credit & Banking Conference](#) in Kuala Lumpur Sentral, Malaysia. It gathered 50 delegates from Singapore, Indonesia, the Philippines, Brunei, India, Nepal, Malaysia, Timor Leste, and Korea.



L-R: Delegates at the Conference and Panelists during the Forum 1

The conference featured an insightful keynote by Mr. Khairil Anuar Mohammad Anuar, CEO of Co-opbank Pertama (Malaysia), who discussed the transition from conventional to Shariah-based finance. The first forum focused on empowering cooperative businesses by leveraging digital solutions for financial inclusion and growth. Moderated by the Director of MYANGKASA Digital Services & MYISCO, Malaysia, Mr. Muhammad Hudhaifa Ahmad, the session featured Mr. Heejun Yoon from the Korean Federation of Community Credit Cooperatives (KFCC), Korea, and Mr. Paladi Mohanaiah from National Bank for Agriculture and Rural Development (NABARD), India as panellists, who discussed digital empowerment, financial inclusion, and cooperative sector contributions. The second forum explored building resilient economies through digital transformation for cooperative business, moderated by Mr. Raul Montemayor from the Philippines Cooperative Center (PCC), Philippines with panelists Dr. Agung Sudjatmoko DEKOPIN, Indonesia and Mr. Ahmad Shakir Ahmad Ubaidah KOPETRO, Malaysia discussing Indonesia's cooperative landscape, digital competency, and supportive government policies. Additionally, ANGKASA shared its successful Salary Deduction and Credit System, enhancing financial stability for Malaysian cooperatives. Participants also visited Bank Raqyat to gain insights into the nation's financial history and enjoyed historical landmarks and local arts and crafts.

As the digital world continues to evolve, cooperatives must embrace new opportunities while overcoming challenges. This conference highlighted how trade, technology, and financial innovation are helping cooperatives become stronger and more sustainable.

Chapter 7: Welcoming New Members

This year, we welcomed four new members from Cambodia, the Philippines, and Saudi Arabia.

Cambodia
Agricultural
Cooperative
Alliance

Cambodia Agricultural Cooperative Alliance (CAC Alliance) from Cambodia joined the ICA as a full member. It is a non-profit corporation with certain regulatory requirements delegated by the government. It was created to better manage and serve the agriculture cooperatives in Cambodia. Its members are cooperatives formed by local communities and their farms to better manage and distribute their crop production. CAC Alliance joined ICA to gain more knowledge on cooperation among members and share the best practices.



MSU-IIT National Multi-Purpose Cooperative (MSU-IIT NMPC) from the Philippines joined ICA as a full member. It is a primary cooperative offering credit and savings services. Other benefits include insurance, housing, and a coop academy. Initially a closed-type cooperative only for the Mindanao State University - Iligan Institute of Technology (MSU-IIT), later it transitioned into an open-type cooperative in 2001. Currently operating with 21 branches across Mindanao and 295 employees, it serves around 30,000 members. It aims to engage in the ICA network and linkages, supporting the common agenda.



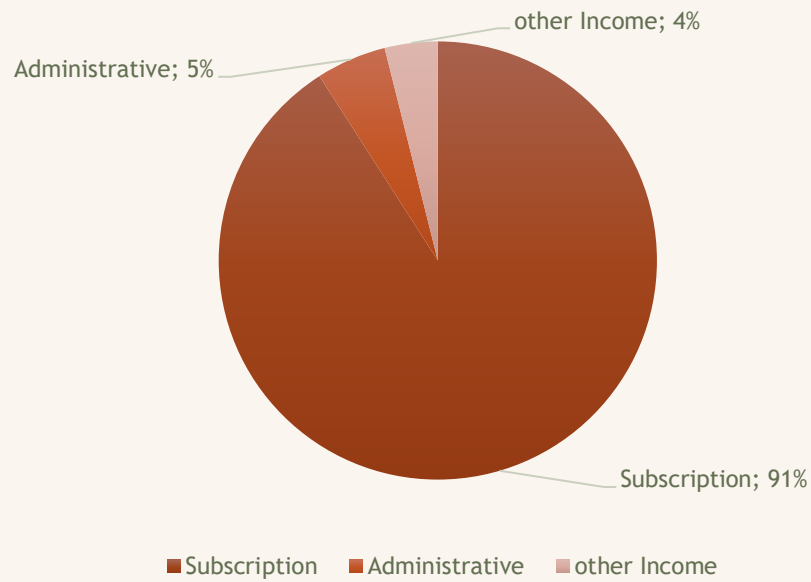
Providers Multipurpose Cooperative (Providers MPC) from the Philippines joined ICA as a full member. Originally a savings and credit cooperative, it transformed into a multi-service cooperative about 10 years ago. It provides services like lending, deposit, retail, medical, insurance, funeral, etc. and envision to be a world-class cooperative serving Filipinos and enriching the lives of members and the community. It joined ICA to benefit from global networking with the cooperative community.



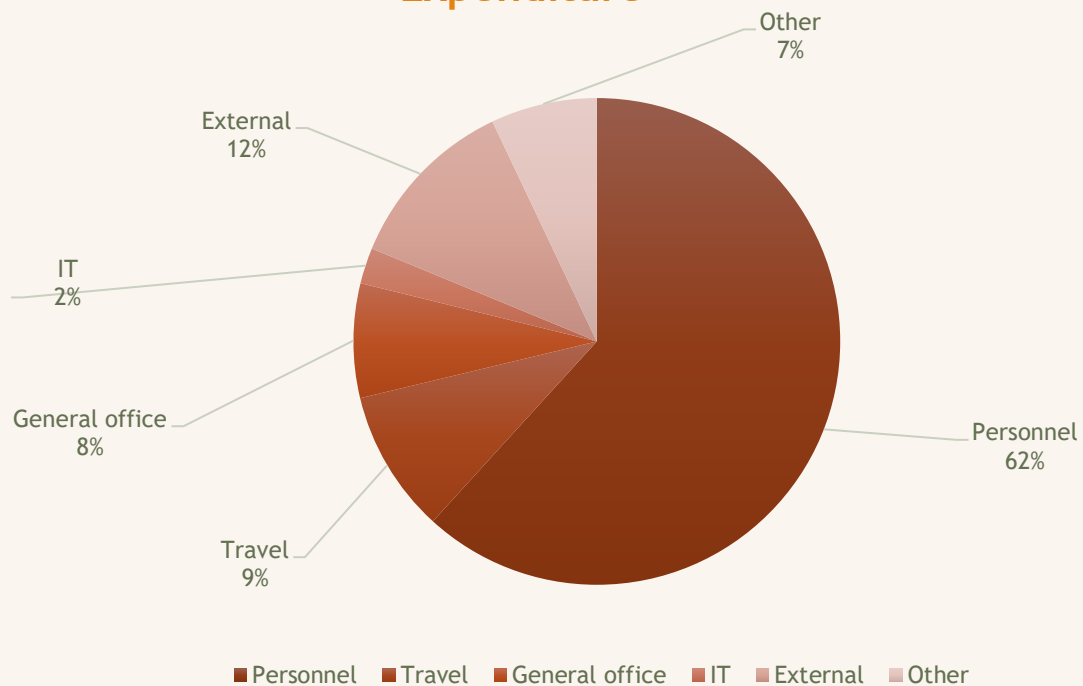
Ministry of Human Resources and Social Development (HRSD) from the Kingdom of Saudi Arabia joined ICA as an associate member. The Ministry is responsible for formulating the general policies of labor and workers' systems in both the public and private sectors in the Kingdom of Saudi Arabia. It is also responsible for all matters related to social affairs and its developmental programs, which align with the visions and policies adopted by the government of the Kingdom. The Department of Cooperative Associations operates under the Ministry with 419 registered cooperatives.

Chapter 8: Financials

Income



Expenditure



Chapter 9: Annexures

2024 at a Glance - Calendar of Activities

#	Activity	Venue	Month
1	ICA-MAFF (JAPAN) Training Course: Capacity Building of Farmers to Respond to Challenges through Development of Agricultural Cooperatives in FY 2023	Tokyo, Japan	January
2	9 th COOP Colloquium - The Art and Science of Managing a Cooperative: Unveiling the Secrets of Successful Coops	Online	February
3	Trade & Business Committee Forum - Cooperative Principle in Action: Principle 6 - Cooperation Among Cooperatives	Bangkok, Thailand	February
4	ICA-MAFF (Japan) Training Course: Promotion of Sustainable Agriculture and Improvement of Farmer's Income through Development of Agricultural Cooperatives in FY 2023	Bangkok, Thailand and Tokyo, Japan	March
5	Online Forum - INSPIRE INCLUSION: An International Forum on Youth, Women, and Cooperatives	Online	March
6	NGO CSW68 Forum Virtual Side Event: Impact of Cooperative Financing on Women's Empowerment in Asia-Pacific	Online	March
7	11th Asia Pacific Cooperative Ministers Conference	Dead Sea, Jordan	April
8	ICA-AP Regional Board Meeting	Dead Sea, Jordan	April
9	ICA-MAFF (Japan) Follow-Up Program	Nairobi, Kenya	April
10	Webinar - Climate Smart Agriculture: Perspectives for the Asia and Pacific region	Online	April
11	ICA Meet and Greet session with Cooperatives in Asia-Pacific	Online	May
12	Regional Workshop on Coop-2-Coop Collaboration: Uniting Through Trade and Consumer Networks	Ho Chi Minh, Vietnam	May
13	Webinar - Digital Cooperative Platforms by and for Youth: Perspectives for the Asia and Pacific Region	Online	June
14	International Credit & Banking Conference 2024	Kuala Lumpur, Malaysia	June
15	ICA-AP Regional Board Meeting	Hanoi, Vietnam	July
16	Asia-Pacific Women CEOs in Cooperatives Summit	Hanoi, Vietnam	July
17	Launch of E-Coop Series: Webinar on Understanding Cooperative Law Across Different Countries and Sectors	Online	July
18	ICA-MAFF (Japan) Training Course: Promotion of Sustainable Agriculture and Improvement of	Bangkok, Thailand and Tokyo, Japan	August

	Farmer's Income through Development of Agricultural Cooperatives in FY 2024		
19	10 th COOP Colloquium - Harmonizing Cooperative Legal Frameworks: Insights from Indian Cooperative Laws	Online	August
20	First Asia Pacific Young Farmers' Camp and Agrilympics	Los Baños, Laguna, Philippines	August
21	Go Green Campaign 6.0	Imus City, Philippines	August
22	Lecture on Emotional Wellness for Women Cooperators	Online	September
23	Trade Dialogue - Empowering Cooperatives through Digital Transformation: E-commerce and Big Data	Kunming, China	September
24	ICA-EU FFPA 2 Kick-off Workshop	Brussels, Belgium	September
25	Asia Pacific Cooperative Development Platform Introductory Webinar	Online	September
26	18th Asia Pacific Cooperative Research Conference: Cooperatives in the Next Industrial Revolution	Kerala, India	October
27	ToT on Climate Change and Action for Women Cooperators	Thimpu, Bhutan	October
28	ICA-MAFF (JAPAN) Training Course: Capacity Building of Farmers to Respond to Challenges through Development of Agricultural Cooperatives in FY 2024	Tokyo, Japan	October
29	Virtual Strategic Dialogue - Cooperative Development for Food Security and Rural Transformation in the NENA Region	Online	October
30	Training Program for Managers of Consumer/ Retail Cooperatives 2024	Tokyo, Japan	November
31	ICA-AP Regional Board Meeting	New Delhi, India	November
32	Parallel Session at ICA Global Cooperative Conference - Fostering Cross-Regional Cooperation to Build Prosperity for All	New Delhi, India	November
33	Parallel Session at ICA Global Cooperative Conference - Cooperatives in Educational Institutions: Strengthening Cooperative Identity	New Delhi, India	November
34	Virtual capacity-building training - Cooperative Governance, Challenges, and Solutions	Online	November
35	Member Meeting of Asia-Pacific Cooperative Development Platform	New Delhi, India	November
36	11 th COOP Colloquium - Promoting Partnerships between the State and Cooperatives Comparative Perspectives from Select Countries of the Asia-Pacific Region	Online	December
37	Virtual capacity building training - Principles of Good Governance	Online	December

ICA-AP Sectoral and Thematic Committees

ICA-AP has 9 regional thematic and sectoral committees.

Committee Name	Office Title	Name and Organisation
ICA-AP Committee on Agriculture and Environment	Chairperson	Mr. S.P. Singh, IFFDC, India
	Vice-Chairperson	Assoc. Prof. Dato' Dr. Abdul Rahman Abdul Razak Shaik, ANGKASA, Malaysia
	Secretary	Mr. Ganesh Gopal, ICA-AP
ICA-AP Committee on Consumer Cooperation	Acting Chairperson	Ms. Jeong-Hee Kim, iCOOP, Korea
	Vice-Chairperson	Dr. Mohd Azlan Yahya, ANGKASA, Malaysia
	Secretary	Ms. Itsumi Hishinuma, JCCU, Japan
ICA-AP Committee on Cooperative Research	Chairperson	Dr. Yashavantha Dongre, University of Mysore, India
	Vice-Chairperson	Dr. Sidsel Grimstad, University of Newcastle, Australia
	Vice-Chairperson	Dr. Eunju Choi, iCOOP Cooperative Institute, Korea
	Secretary	Mr. Naveen Kumar Singh, ICA-AP
ICA-AP Committee on Credit and Banking	Chairperson	Mr. K.K. Ravindran, NAFCARD, India
	Vice-Chairperson	Dato' Haji Che Mohd. Shukree Che Isa, ANGKASA, Malaysia
	Vice-Chairperson	Mr. Rahul Calayan Jr, NCCB, Philippines
	Secretary	Mr. Naveen Kumar Singh, ICA-AP
ICA-AP Committee on Cooperatives in Educational Institutions	Chairperson	Dr. Haji Mohd. Azlan Yahya, ANGKASA, Malaysia
	Vice-Chairperson	Mr. Ichiro Nakamori, NFUCA, Japan
	Vice-Chairperson	Dr. Malika Kumar, NCUI, India
	Secretary	Mr. Ganesh Gopal, ICA-AP
	Co-Secretary	Dr. Yashavantha Dongre, University of Mysore, India
	Co-Secretary	Ms. Zenaida Diola, Metro Manila Federation of Consumers Cooperatives (MMFCC), the Philippines

ICA-AP Committee on Human Resource Development	Chairperson	Vacant
	Vice-Chairperson	Vacant
	Secretary	Vacant
ICA-AP Committee on Trade & Business	Chairperson	Datuk Seri Dr. Abdul Fattah Haji Abdullah, ANGKASA, Malaysia
	Vice-Chairperson	Mr. Gyan Bahadur Tamang, NCBL, Nepal
	Secretary	Ms. Wan Azwati Wan Mohamed, ANGKASA, Malaysia
ICA-AP Committee on Women	Chairperson	Ms. Chitose Arai, JCCU, Japan
	Vice-Chairperson	Ms. Priti Patel, NCUI, India
	Secretary	Ms. Simren Singh, ICA-AP
ICA-AP Committee on Youth Cooperation	Chairperson	Atty. Ms. Dulce Saquilayan Bustamante, ULSCC, Philippines
	Vice-Chairperson	Ms. Gelizabeth Cabuhat, 1CISP, Philippines
	Secretary	Mr. Shree Padmanabhan, ICA-AP

ICA-AP Board Members

Name, Profile, Country		Position on ICA-AP Board
	Dr. Chandrapal Singh Yadav, Chairman, KRIBHCO, India	President
	Mr. Cai Zhenhong, Vice-President, ACFSMC, China	Vice-President
	Datuk Seri Dr. Abdul Fattah Abdullah, Chairperson, ANGKASA, Malaysia	Vice-President
	Ms. Natalie Browning, Director and Deputy Chairperson, CBH Group, Australia	Member
	Mr. Alireza Banaeifar, Deputy of International Affairs, ICC, Iran	Member
	Ms. Chitose Arai, Vice President, JCCU and Chairperson, ICA-AP Committee on Women, Japan	Member
	Mr. Ho-dong Kang, Chairman, NACF, Korea	Member
	Mr. Min Raj Kadel, Chairman, NCFN, Nepal	Member
	Mr. Junrey E. Labatos, Chairperson, NATCCO, Philippines	Member
	Mr. G.D. Sarath Weerasiri, Chairman, NCCSL, Sri Lanka	Member
	Mrs. Cao Xuan Thu Van President, VCA, Vietnam	Member
	Ms. Dulce Bustamante, Chairperson, ICA-AP Committee on Youth Cooperation, Philippines	Member

The ICA-AP Network - 2024 Members' Directory

ICA has 111 members from 30 countries across the Asia-Pacific region.



AUSTRALIA	01	Capricorn Society Limited (CSL)
	02	Cooperative Bulk Handling Ltd. (CBH Group)
	03	Business Council of Cooperatives and Mutuals (BCCM)
BANGLADESH	04	National Co-operative Union of Bangladesh
	05	Bangladesh Samabaya Bank Limited (BSBL)
BHUTAN	06	Department of Agricultural Marketing & Coops (DAMC)
CAMBODIA	07	Cambodia Agricultural Cooperative Alliance (CAC Alliance)
CHINA	08	All China Federation of Supply & Marketing Coops (ACFSMC)
	09	International Committee for the Promotion of Chinese Industrial Co-operatives (ICCIC)
	10	Jiangsu Supply and Marketing General Cooperative (JSMGC)

	11	Fujian Federation of Supply & Marketing Coops (Fujian Coop)
FIJI	12	Department of Cooperative Business (DCB), Ministry of Industry, Trade and Tourism
INDIA	13	National Cooperative Union of India (NCUI)
	14	Indian Farmers Fertilizer Cooperative Ltd. (IFFCO)
	15	Buldana Urban Cooperative Credit Society (BUCCS)
	16	Cooperative House Building & Finance Corporation Ltd-CHBFC
	17	Indian Farm Forestry Development Coop Ltd. (IFFDC)
	18	Krishak Bharati Cooperative Ltd. (KRIBHCO)
	19	National Agricultural Coop Marketing Federation of India (NAFED)
	20	National Cooperative Agriculture and Rural Development Banks' Federation Ltd (NAFCARD)
	21	National Coop Development Corporation (NCDC)
	22	National Federation of Fishers Coops Ltd (FISHCOPFED)
	23	National Federation of State Coop Banks Ltd. (NAFSCOB)
	24	National Federation of Farmers Procurement, Processing & Retailing Coops of India Limited (NACOF)
	25	National Yuva Co-operative Society Ltd. (NYCS)
	26	Uralungal Labour Contract Coop Society Ltd. (ULCCS)
	27	Tirumalla Tirupati Multi-State Coop Credit Society (TTMSCC)
	28	Centre for Cooperatives and Livelihoods - Autonomous (CCL) Lal Bahadur Shastri National Academy of Administration (LBSNAA)
	29	The Tamil Nadu Small Tea Growers ICTFs Federation Ltd. (INDCOSERVE)
	30	ESAF Swasraya Multi-State Agro Cooperative Society Limited (ESMACO)
INDONESIA	31	National Federation of People-based Coop Enterprises (INKUR)
IRAN	32	Iran Chamber of Cooperatives (ICC)
	33	Iran Oilseeds & Vegetable Oil Processing Factories Cooperative (FARDA Coop)
	34	Pishgaman Cooperative Union (PCU)
	35	Tose'e Ta'avon Bank (T.T. Bank)
	36	Rah-e-roshd Cooperative Educational Complex (RCEC)
	37	Taavon Insurance Company (TIC)
JAPAN	38	Central Union of Agricultural Coops (JA-ZENCHU)
	39	Japanese Consumers' Cooperative Union (JCCU)
	40	IE-NO-HIKARI Association (Association for Education & Publications on Agril Coops)
	41	Japan Cooperative Insurance Association Inc. (JCIA)
	42	Japanese Workers' Cooperative Union (JWCU)
	43	Japanese Health and Welfare Coop Federation (HeW Coop)
	44	National Association of Labour Banks (NALB)
	45	National Federation of Agricultural Cooperative Associations

		(ZEN-NOH)
	46	National Federation of Fisheries Cooperative Association (JF-ZENGYOREN)
	47	National Federation of Forest Owners' Cooperative Associations (ZENMORI-REN)
	48	National Federation of University Coop Associations (NFUCA)
	49	National Federation of Workers and Consumers Kyosai Cooperatives (Kokumin Kyosai Coop-ZENROSAI)
	50	National Mutual Insurance Federation of Agricultural Cooperatives (ZENKYOREN)
	51	The Japan Agricultural News (Nihon-Nogyo-Shimbun)
	52	The Norinchukin Bank (Central Coop Bank for Agriculture & Forestry)
	53	Japan Cooperative Alliance (JCA)
	54	Japan Coop Insurance Consumers' Coop Federation (JCIF)
JORDAN	55	Jordan Cooperative Corporation (JCC)
	56	Educational Cooperative Union of Limited Liability (ECU)
	57	Cooperative Association for Development & Finance (CADF)
KAZAKHSTAN	58	Union of Consumer Cooperation of the Republic of Kazakhstan (UCCRK)
KIRIBATI	59	Ministry of Commerce, Industry and Cooperatives (MCIC)
KOREA	60	National Agricultural Cooperative Federation (NACF)
	61	iCOOP
	62	Korean Federation of Community Credit Coops (KFCCC)
	63	Korean National Federation of Fisheries Coops (KNFFC)
	64	National Credit Union Federation of Korea (NACUFOK)
	65	National Forestry Cooperatives Federation (NFCF)
	66	Korea Cooperative Solidarity (KCS)
KYRGYZSTAN	67	Cooperatives Union of Kyrgyzstan (CUK)
MALAYSIA	68	Malaysian National Cooperative Movement (ANGKASA)
	69	National Land Finance Cooperative Society Ltd. (NLFCS)
	70	Cooperative Institute of Malaysia (CIM)
MONGOLIA	71	Mongolian National Cooperative Alliance (MNCA)
	72	National Association of Mongolian Agricultural Coops (NAMAC)
MYANMAR	73	Central Cooperative Society Limited (CCS)
NEPAL	74	National Cooperative Federation of Nepal (NCFN)
	75	Nepal Agricultural Coop Central Federation Ltd. (NACCF)
	76	National Cooperative Bank Limited (NCBL)
	77	National Cooperative Development Board (NCDB)
	78	Nepal Multipurpose Central Coop Union Ltd. (NEMCCU)

	79	Nepal Federation of Savings and Credit Co-operatives Union (NEFSCUN)
PAKISTAN	80	Karachi Coop Housing Societies Union Ltd. (KCHSU)
PALESTINE	81	Economic & Social Development Center of Palestine (ESDC)
	82	Palestinian Agricultural Cooperative Union (PACU)
	83	Union of Housing Cooperatives in Palestine (PUHC)
	84	Cooperative Work Agency (CWA)
PAPUA NEW GUINEA	85	Office of Cooperative Societies (OCS-PNG)
PHILIPPINES	86	National Confederation of Coops Inc. (NATCCO)
	87	VICTO National Coop Federation & Development Center (Victo National)
	88	Federation of Peoples' Sustainable Development Coop (FPSDC)
	89	MASS-SPECC Coop Development Center (MASS-SPECC)
	90	Union of Legitimate Service Contracting Coops (ULSCC)
	91	Cooperative Development Authority (CDA)
	92	Aurora Integrated Multipurpose Cooperative (AIMCoop)
	93	One Cooperative Bank (OCB)
	94	1 Cooperative Insurance System of the Philippines Life and General Insurance (1CISP)
	95	CLIMBS Life and General Insurance Cooperative (CLIMBS)
	96	Network Consolidated Cooperative Bank (NCCB)
	97	ACDI Multipurpose Cooperative (ACDI MPC)
	98	MSU-IIT National Multi-Purpose Cooperative (MSU-IIT NMPC)
	99	Providers Multipurpose Cooperative (Providers MPC)
SAUDI ARABIA	100	Ministry of Human Resources and Social Development (HRSD)
SINGAPORE	101	Singapore National Cooperative Federation Ltd. (SNCF)
SRI LANKA	102	National Cooperative Council of Sri Lanka (NCCSL)
	103	SANASA Federation Limited
	104	National Institute of Cooperative Development (NICD)
	105	Department of Co-operative Development (DCD)
	106	Matara District Cooperative Hospital Society Ltd. (MDCHS)
THAILAND	107	Cooperative League of Thailand (CLT)
	108	Association of Asian Confederation of Credit Unions (ACCU)
U.A.E	109	Emirates Community Empowerment (ECE)
VANUATU	110	Office of Registrar of Cooperatives and Business Development Services (ORCBDS)
VIETNAM	111	Vietnam Cooperative Alliance (VCA)



9, Aradhana Enclave,
Sector-13, R. K. Puram
New Delhi-110066



+91-11-26888067



+91-11-26888250



info@icaap.coop



www.icaap.coop



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